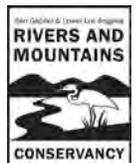


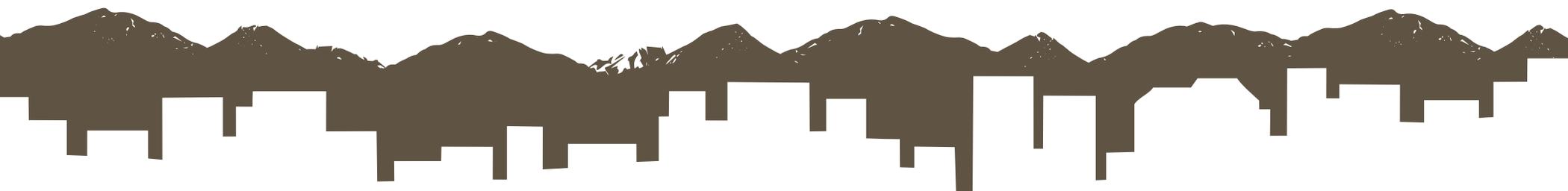
Los Angeles River

RANGER PROGRAM ESTABLISHMENT PLAN APPENDICES

May, 2019



APPENDIX A: LOS ANGELES RIVER PRIMER



LOS ANGELES RIVER PRIMER

This appendix provides a foundation from which to understand the Los Angeles River with consideration to management, maintenance, and the provision of services and programs. Components of this appendix include an overview of existing ownership and maintenance responsibilities, identification of key agencies and organizations operating along the River, and a brief summary of planning documents focused on the Los Angeles River and its tributaries. Finally, this appendix highlights the Ranger program operated by the Mountains Conservation Authority as an existing program that provides many of the services envisioned for the River Ranger program.

This appendix includes three attachments that provide supplemental background information related to existing programs and services, relevant planning documents, and other ranger programs.

Who owns and maintains the River?

Numerous public and private entities and individuals together hold ownership to the lands that support the Los Angeles River and its tributaries, making coordination of river-wide efforts challenging. As shown in Figure A-1, Ownership, entities that own portions of the Los Angeles River corridors and adjacent lands include the City of LA, LA County Flood Control District, LA County, LA County Metropolitan Transportation Authority, the State of California, federal agencies, private owners.

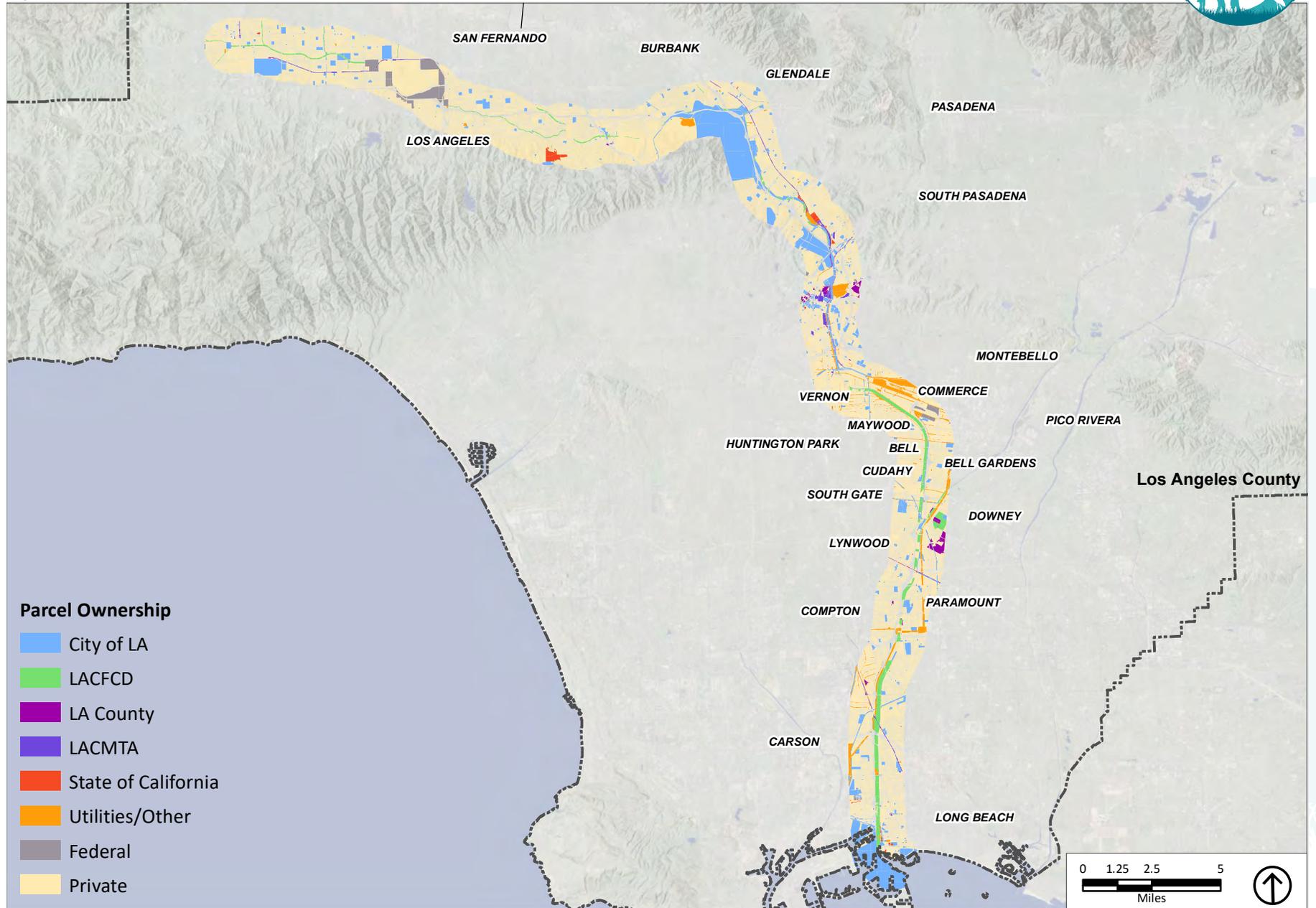
Despite the complexity of ownership, there are just two dominant entities responsible for providing channel maintenance within the river right-of-way: (1) the Los Angeles County Flood Control District (LACFCD), operated by the Department of Public Works, and (2) and the US Army Corps of Engineers (USACE). Portions of the channel maintained by each entity are identified in Figure A-2, Maintenance Responsibility. LACFCD owns, operates, and maintains a variety of flood risk management and water conservation infrastructure, including over 25 miles of the LA River.

Any project or activity within or affecting the River right-of-way, facilities, or lands under LACFCD jurisdiction must be issued Flood Permits by LACFCD. Projects in the City of Los Angeles are also reviewed by the Los Angeles River Cooperation Committee. The Los Angeles River Cooperation Committee is a joint working group with representatives from LACFCD, City of LA, and US Army Corps of Engineers.

The US Army Corps of Engineers (USACE), Los Angeles District is responsible for maintaining any channel that they originally constructed, including the Sepulveda Flood Control Basin and the stretch between Lankershim Boulevard and Washington Boulevard. USACE performs similar maintenance duties, with a focus on habitat enhancement and restoration to support channel integrity, and has authority to issue permits for projects on lands under their jurisdictions.

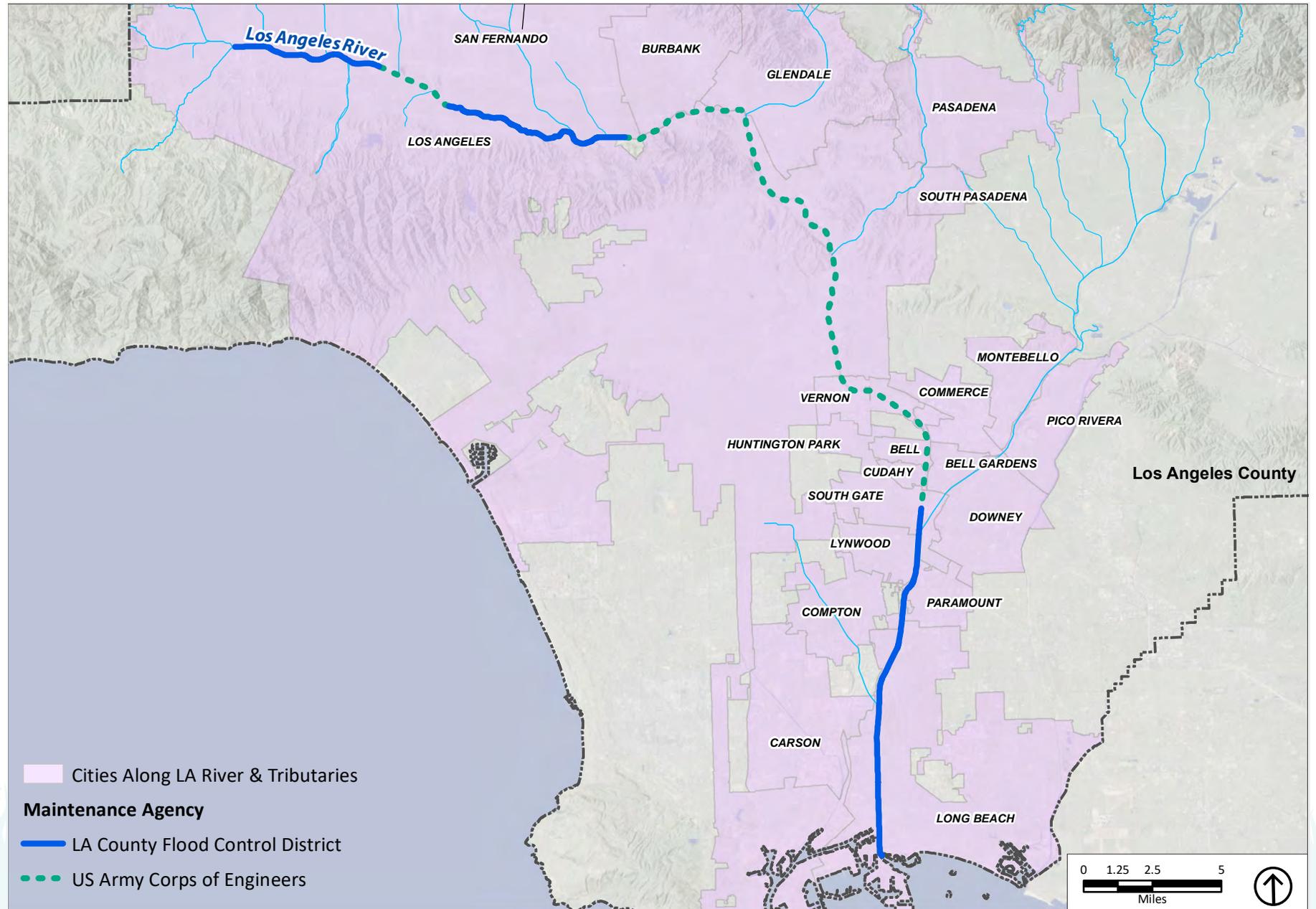
Public lands adjacent to the river channel, including trails, parks and open space, are typically maintained by the owner, which includes Park and Public Work Departments as well as non-governmental organizations.

Figure A-1. Ownership



APPENDIX A: LOS ANGELES RIVER PRIMER

Figure A-2. Maintenance Responsibility





OVERVIEW OF AGENCIES AND ORGANIZATIONS INVOLVED IN RIVER MANAGEMENT AND SERVICE PROVISION

Countless entities provide public safety services, maintenance, education programs, recreational opportunities, and even homeless services in and along the channel. This section highlights the agencies that contribute to the management of the Los Angeles River and adjacent public space, as well as agencies and organizations that provide river-related programs and services. Each entities role and activities are described in the following pages, and icons indicate the type of services provided. Service types are categorized as described to the right.



Maintenance and Resource Management

Services that focus on maintaining and enhancing the condition of natural resources as well as public access facilities (trails, parks, signage, etc.). This includes but is not limited to landscaping, litter control, trail building, facilities repair, and sediment removal, invasive species removal, and vegetation replanting.



Recreational and Educational Programs

Recreational, educational, and interpretive programs that connect the general public with the Los Angeles River. Programs are supported by public parks, open space, trails, and access amenities, and include but are not limited to curriculum, signage, and guided programs.



Public Safety

Services and programs focused on river safety, law enforcement, patrol, and emergency response.



Outreach and Engagement

Programs and services that focus on ensuring that visitors and potential visitors have adequate resources to safely engage with the River. Outreach includes connecting homeless individuals with services and resources.

FEDERAL AND STATE

SANTA MONICA MOUNTAINS CONSERVANCY



The Santa Monica Mountains Conservancy (SMMC) was established by state legislation in 1980 and is dedicated to preserving landscapes and natural habitats in Southern California through direct action, alliances, partnerships, and JPAs. Their mission is to create a network of urban and rural parks, open space, trails, and wildlife habitats that are publicly accessible through strategic purchases, restoration, and preservation. Since its establishment, the Conservancy has preserved over 73,000 acres of natural and urban parkland.

MOUNTAINS RECREATION AND CONSERVATION AUTHORITY



MRCA manages public parklands and provides natural resource management expertise, regional planning services, ranger services, and youth education programs. It is a JPA between the Santa Monica Mountains Conservancy, a state agency, and the Conejo Recreation and Park District and the Rancho Simi Recreation and Park District. MRCA Rangers provide a variety of public safety and maintenance services on parklands owned or managed by SMMC, including LA River Recreation Zones when the channel is open during the summer.

SAN GABRIEL AND LOWER LOS ANGELES RIVERS AND MOUNTAIN CONSERVANCY



The San Gabriel and Lower Los Angeles Rivers Mountains Conservancy (RMC) was established by state legislation in 1999 and is dedicated to open space preservation, wildlife habitat restoration, and watershed improvements. Their jurisdiction covers eastern LA County and western Orange County, and also includes a small portion of the Santa Clara River and Santa Ana River.

They have developed watershed management plans, green vision plans, and regional bikeway feasibility studies to promote recreational open space and watershed health. The RMC chaired the Working Group that developed the Lower LA River Revitalization Plan, which focused on opportunities to improve river health and community members' quality of life.

WATERSHED CONSERVATION AUTHORITY



The Watershed Conservation Authority (WCA) is a JPA between the RMC and LACFCD dedicated to watershed enhancement and water conservation in the San Gabriel and Lower LA Rivers Watershed. They own and manage properties along major urban rivers in LA County, including Parque dos Rios along the LA River and Duck Farm Park along the San Gabriel River.

WCA partners with local and regional entities to implement watershed improvement plans and invest in open space, parks, trails, and greenways. WCA builds and maintains lands to restore ecological functioning and facilitate recreation activities such as hiking, biking, horseback riding, and camping. They also provide interpretation and education services, including a Junior Ranger Program.

FEDERAL AND STATE (CONTINUED)

US ARMY CORPS OF ENGINEERS, LOS ANGELES DISTRICT



The US Army Corps of Engineers, Los Angeles District (USACE) is the federal entity charged with enforcing flood protection regulations and standards in the channel and controlling dams under federal ownership. As discussed above, USACE is responsible for maintaining 22.5 miles of the LA River Flood Control Channel running through the County. Maintenance duties include debris removal, channel repairs, vegetation management, pedestrian path upkeep, and habitat restoration. The primary ecological responsibilities of the USACE are to remove invasive vegetation and debris from the channel, most recently in the area adjacent to Elysian Valley between Fletcher Drive and Riverside Drive.

THE CALIFORNIA DEPARTMENT OF PARKS AND RECREATION



The California Department of Parks and Recreation (State Parks) manages 280 park units in the State. Their mission is to preserve ecological diversity, protect natural and cultural resources, and create opportunities for outdoor recreation. Although California State Parks does not own or manage any properties along the LA River or its tributaries, there are several State Parks in the Los Angeles Region and the agency coordinates and collaborates with agencies and organizations that operate along the River. While the State Park Peace Officers do not operate within the Los Angeles River, this program has the potential to coordinate with and/or serve as a model for River Rangers. State Park Peace Officers offer law enforcement, visitor services, and interpretation services to all state parks.

STATE LANDS COMMISSION



The State Lands Commission (SLC) manages over four million acres of tidal lands and the beds of navigable rivers, streams, lake, and bays in California. They are responsible for protecting navigable waterways and the coastline, as well as preserving habitat for wildlife, native vegetation, and important biological communities. While most SLC lands and active leases in LA County are along the coast and not along the River, AB1558 identifies the agency as a potential collaborator for the River Ranger Program due to its role in the region and State.

LOS ANGELES COUNTY

LOS ANGELES COUNTY SHERIFF'S DEPARTMENT



The Los Angeles County Sheriff's Department provides law enforcement services to 42 cities, 130 unincorporated communities, and various other facilities within the County. They are responsible for crime detection and prevention. The Sheriff currently patrols seven of the 22 stakeholder cities- Carson, Commerce, Compton, Cudahy, Lynwood, Paramount, and Pico Rivera. The Park Bureau of the LA County Sheriff's Department polices 177 County parks, golf courses, and special even venues throughout the County, as well as over 210 miles of regional, multi-use County trails.

LOS ANGELES COUNTY FIRE DEPARTMENT



The Swift Water Rescue Division of the Los Angeles Fire County Department is responsible for performing water rescues during and after extreme rainfall events. Swift Water Rescue Teams are strategically located in LA County fire stations and assist the Department's Urban Search and Rescue and Lifeguard Divisions. They service most cities in the County and all stretches of the LA River in their jurisdiction, excluding the city of Los Angeles.¹

¹ LAFD. <https://www.fire.lacounty.gov/portfolio/swiftwater-operations/>. Accessed 7 May 2018.

LOS ANGELES COUNTY DEPARTMENT OF PUBLIC WORKS



The Los Angeles County Department of Public Works (DPW) is responsible for planning and operational activities of the Los Angeles County Flood Control District (LACFCD). Their jurisdiction runs from Owensmouth Ave to above the Sepulveda Flood Control Basin then resumes downstream after the basin to Lankershim Blvd. LACFCD also maintains the LA River downstream of Southern Avenue to the outlet at Long Beach Harbor. DPW performs general maintenance of the river right of way, landscaping, and irrigation and fencing repairs. It also maintains most stormdrain outfalls in the county and administers permits for channel modifications. Additionally, they assist with the removal of homeless encampments following due process.^{2,3} The department's Bikeways Unit plans and develops bikeway projects in the county.

² Los Angeles River Revitalization Plan. Accessed 7 May 2018.

³ DPW. <https://dpw.lacounty.gov/LACFCD/web/>. Accessed 7 May 2018.



LOS ANGELES COUNTY (CONTINUED)

LOS ANGELES COUNTY DEPARTMENT OF PARKS AND RECREATION



The Los Angeles County Department of Parks and Recreation (DPR) is responsible for over 63,000 acres of parks and open space in LA County, including 210 miles of regional, multi-use County trails. DPR provides landscaping and maintenance services, which include tree trimming and removal, trail building and maintenance, turf management, litter removal, and gardening. Various private entities provide additional landscape maintenance services to County parks and facilities through contracts and offer amenities such as bicycle and boat rentals, pools, recreational vehicle parks, and equestrian rentals. Grants obtained by the Regional Park and Open Space District have helped fund projects such as the creation of new walking and hiking trails, graffiti removal, and the restoration of rivers and streams in the county.

JOINT POWERS AUTHORITY

LOS ANGELES HOMELESS SERVICES AUTHORITY



The Los Angeles Homeless Services Authority (LAHSA) is a joint powers authority created between the City and County of Los Angeles to address the needs of unsheltered homeless residents. LAHSA administers funding, predominantly from Measure H and other LA County sources, to service providers to help single adults, youth, and families access services and find permanent housing. The Homeless Outreach Partnership Endeavor (HOPE) Project was established in 2015 between LAHSA, the Los Angeles Department of Sanitation, and the Los Angeles Police Department to increase access to food, shelter, short term housing, medical services, and mental health resources. They commonly work with City and County Public Works Departments to address homeless encampments along the river.

CITIES



All cities along the River and its tributaries offer some level of services and programs. Appendix A Attachment 1, LA River Program and Services Matrix, provides a breakdown of the services and programs provided by each City based on information collected during the Phase 1 Planning Process. An overview of City of Los Angeles' departments that provide relevant services is provided on the following pages, and services offered by other cities are summarized below.

Cities that do not have contracts with LAPD rely on their own police departments to provide law enforcement and public safety services.

Many Cities have their own fire departments that assist with emergency response in the city.

Some Cities provide maintenance, recreation, and education services through their Parks and Recreation or Public Works programs. For example, the Pasadena Department of Public Works provides public safety and maintenance as part of their regular park and street maintenance duties, as well periodic native vegetation restoration through the Capital Projects program. Most of their work focuses on Arroyo Seco, the specific tributary of the LA River that runs through their jurisdiction.

CITY OF LOS ANGELES

POLICE DEPARTMENT



The City of Los Angeles Police Department (LAPD) is responsible for law enforcement, crime prevention, and safety operations in the city, which is divided into four bureaus: Valley Bureau, West Bureau, Central Bureau, and South Bureau. LAPD commonly responds to calls for harassment, vandalism, homeless issues, and criminal activity along the river. All after hours calls directed to the City of LA Park Rangers are transferred to LAPD.

FIRE DEPARTMENT



The City of Los Angeles Fire Department employs a Swift Water Rescue Team that is dispatched to floods or situations where people or animals are trapped in rushing water. It services the City of LA, responding to most calls along the LA River and providing assistance to the LA County Fire Department as necessary. They are equipped with boats, floats, and jet skis along with other gear to perform human and animal rescues.

DEPARTMENT OF PUBLIC WORKS



The City of Los Angeles Department of Public Works is responsible for maintenance of parks and parcels along the river corridor and administers permits for projects involving the River through the LACFCD. They were involved in the creation of the Lower Los Angeles River Revitalization Plan and provided recommendations for design, management, and improvements to the social, ecological, and economic communities along the corridor.⁴

⁴ DPW. <http://dpw.lacity.org/>. Accessed 7 May 2018.

CITY OF LOS ANGELES (CONTINUED)

DEPARTMENT OF RECREATION AND PARKS



The City of Los Angeles Department of Recreation and Parks maintains 15,600 acres of parks and open space in the City of Los Angeles, including the pocket parks and recreation facilities along the river corridor. DRP Park Rangers are sworn, armed peace officers who provide emergency services, law enforcement, and wildland firefighting to Griffith Park, Runyon Canyon, Elysian Park, Hansen Dam, Debs Parks, and Harbor Regional Recreation Area. Additionally, the division employs non-peace officers and specialized Equestrian Mounted Units, Bicycle Units, and Fire Suppression Units. Rangers are responsible for leading interpretive education programs at park facilities and conducting nature hikes for school children.⁵ Other DRP employees work with arborists employed by the Department of Water and Power to maintain trees along streets, in City parks, and on public grounds.

⁵ DRP. <https://www.laparks.org/department/who-we-are>. Accessed 7 May 2018.

DEPARTMENT OF TRANSPORTATION



The City of Los Angeles Department of Transportation services the entire river corridor that runs through the City of LA.⁶ They are responsible for the design and construction of bike paths along the river and improving access to transportation and transit services in surrounding neighborhoods.

⁶ DOT. <http://ladot.lacity.org/what-we-do>. Accessed 7 May 2018.

DEPARTMENT OF WATER AND POWER



The City of Los Angeles Department of Water and Power (LADWP) is the major water utility provider in the City of LA, dedicated to providing water in a safe, equitable, and environmentally responsible manner. The LADWP owns some parks and open spaces along the river corridor and assists the LACFCD with operations and maintenance of adjacent lands and soft-bottom channel in the County. They set requirements for new construction and improvements to areas along the channel to protect water and power infrastructure.

NON-GOVERNMENTAL ORGANIZATIONS

There are many non-governmental organizations working along the river providing maintenance, restoration, and education services. The list includes, but is not limited to the organizations highlighted on the following page.

FROM LOT TO SPOT



From Lot To Spot is a grassroots organization that works with disadvantaged communities to build healthy, community-oriented spaces and ensure their voice is included during neighborhood planning processes. In addition to their park projects, they also organize volunteer and clean up days along the River.

Other non-governmental organizations providing River-related services include but are not limited to the Arroyo Seco Foundation, Mujeres de la Tierra, and The Nature Conservancy.

FRIENDS OF THE LOS ANGELES RIVER



Friends of the Los Angeles River (FOLAR) is a non-governmental organization dedicated to protecting and restoring the natural conditions and cultural heritage of the LA River and promoting river stewardship through restoration activities, educational programs, and planning procedures. They are one of the oldest grassroots organizations devoted to the LA River, offering tours and organizing an annual river clean up known as La Gran Limpieza.

LOS ANGELES CONSERVATION CORPS & CONSERVATION CORPS OF LONG BEACH



The LA Conservation Corps (LACC) & the Conservation Corps of Long Beach (CCLB) provides at-risk and school-aged youth with job training opportunities, education, and work experience on conservation and service projects that benefit the community.

Through partnerships with the City of LA and City of Long Beach as well as County of Los Angeles and other public agencies, they provide maintenance and landscaping services to restore the river channel, including litter and graffiti removal, and vegetation management.



RELEVANT PLANS

In the last several decades there have been numerous efforts to envision and enhance the LA River, many resulting in planning documents that have helped fuel changing perception of the River. The concept of the LA River Ranger Program has emerged from these efforts, and the development and implementation of the Program has the potential to support their realization. A summary of existing master plans focusing on the LA River is provided in the following pages and summarized in Figure A-3. A more detailed summary of each of the plans is provided in Attachment 2.

In addition to these LA River-focused Plans, the [Emerald Necklace Feasibility and Implementation Plan](#) addresses opportunities along the Rio Hondo and San Gabriel Rivers. This Plan may also inform River Ranger Plan development, and is included in Figure A-3.

LA COUNTY RIVER MASTER PLAN (1996)

Lead Agency: LA County Department of Public Works, Parks and Recreation, and Regional Planning

This master plan promotes the enhancement of aesthetic, recreational, flood control, and environmental values through physical improvements and greater coordination between relevant agencies and the public. It encourages developing community pride in the River through educational programs led by city parks departments and community organizations.

To view this Plan: <http://ladpw.org/wmd/watershed/la/larmp/>

LA RIVER REVITALIZATION MASTER PLAN (2007)

Lead Agency: City of LA Department of Public Works

This comprehensive update to the previous master plan reimagines the River's role in the County and provides a visionary framework for the restoration of its ecological functions and transformation of its contribution to the community. It recommends a new management structure to address maintenance responsibilities, river safety, and recreation opportunities and encourages creating a "River Rangers" youth education program focusing on river safety and natural resource education in order to build local pride.

To view this Plan: http://boe.lacity.org/lariverrmp/CommunityOutreach/pdf/LARRMP_Final_05_03_07.pdf

RELEVANT PLANS (CONTINUED)

LOWER LA RIVER REVITALIZATION PLAN (2017)

Lead Agency: Lower Los Angeles River Revitalization Plan Working Group, Chaired by San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy

This vision plan describes opportunities to improve the ecological health and resident's quality of life along the River and develops metrics to evaluate program progress. The identified project sites address river safety, community access, and restoration activities through design interventions that reactivate areas within and along the channel, while the Watershed Education Program for K-12 schools encourages place-based learning and connects the community back to the River.

To view this Plan: <http://lowerlariver.org/the-plan/>

TUJUNGA-PACOIMA WATERSHED PLAN (2008)

Lead Agency: The River Project

This plan emphasizes the watershed as the basis for urban planning and serves to inform future land use planning efforts in order to restore hydrologic function to the watershed while maintaining public safety, optimize local water resources, and enhance open space and habitat. The Plan includes a k-12 curriculum, and identified over three dozen projects. Thirteen of those projects have been completed and a dozen more are underway. It is a resource to help build knowledge of this critical subwatershed and catalyze collaborative planning.

To view this Plan: <https://www.theriverproject.org/projects/tjungapacoima-watershed-plan/>

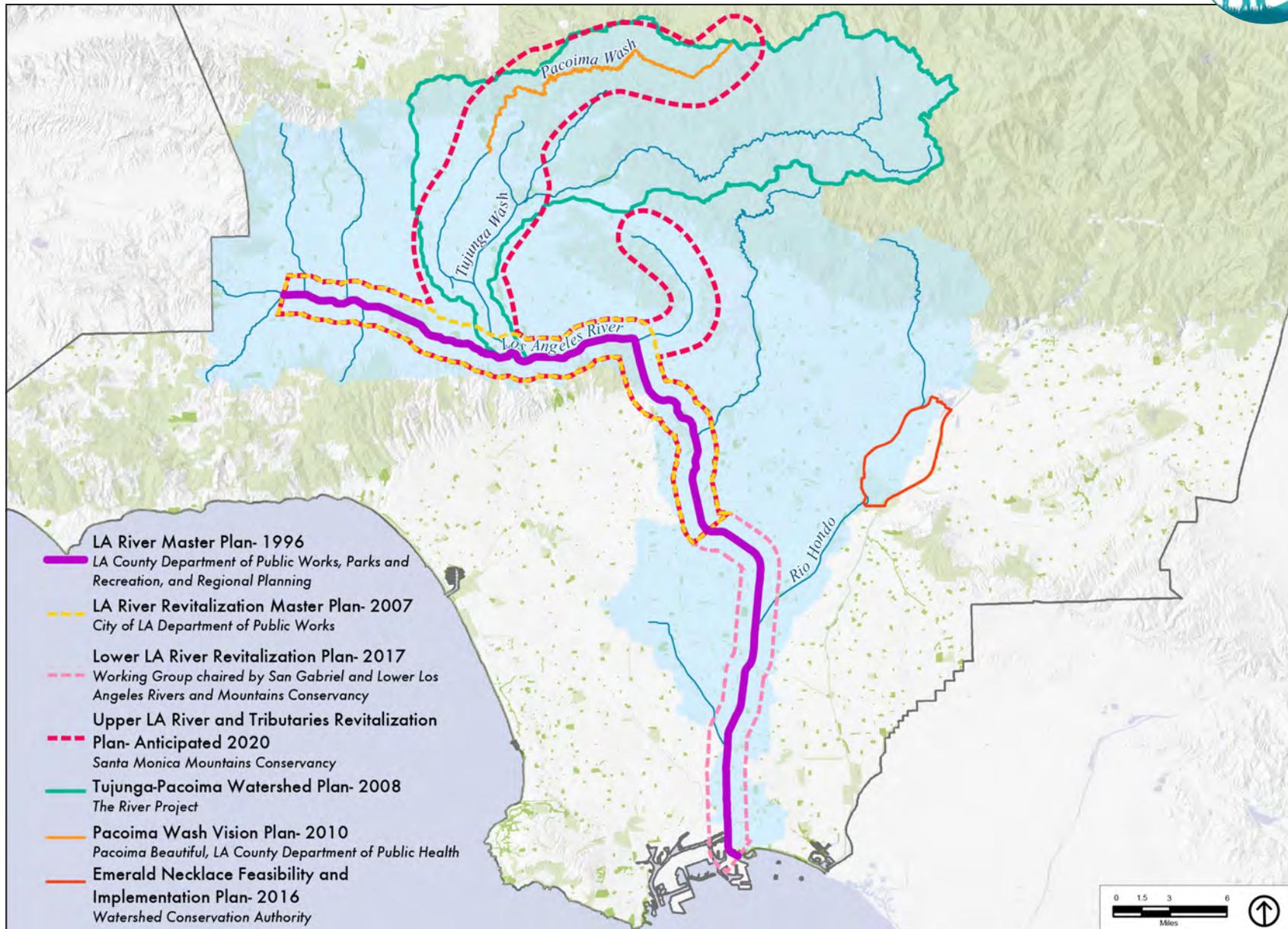
PACOIMA WASH VISION PLAN (2010)

Lead Agency: Pacoima Beautiful, LA County Department of Public Health

This vision plan acknowledges the wash as a community asset and encourages revitalization efforts to improve habitat and recreational opportunities identified by the community. It proposes the development of new recreation facilities and multi-use paths along the river and expands on the previous Tujunga-Pacoima Watershed Plan by focusing interventions within the communities of Pacoima and Sylmar specifically.

To view this Plan: http://www.publichealth.lacounty.gov/place/docs/Pacoima_Wash_Vision_Plan%20Book_FINAL.pdf

Figure A-3. Plan Focus Areas



CASE STUDY: MOUNTAINS RECREATION AND CONSERVATION AUTHORITY RANGER PROGRAM

MRCA's existing park ranger program is a highly relevant example of a local ranger program. Other relevant programs reviewed as part of the Phase 1 planning process are identified in Attachment 3.

MRCA Park Rangers are responsible for protecting lands owned or managed by the Authority and performing a wide variety of law enforcement patrols, maintenance, interpretation, and fire patrols in the Southern California region. Their jurisdiction includes all MRCA and SMMC lands, the River Recreation Zone along the LA River, and lands under contract, including those owned by Santa Clarita Open Space, Desert and Mountain Conservation Authority, Habitat Authority, LA Sanitation, Rivers and Mountains Conservancy, and Watershed Conservation Authority.

MRCA rangers and staff are assigned to different geographic areas, but are available to move around as needed. All are trained in firefighting, swift water rescue, maintenance operations, and interpretation. Program staff currently includes:

- 18 full-time Field Rangers
- 1 part-time Ranger
- 7 Administrative Rangers
- 7 Maintenance park staff
- 5 River Safety staff

Partnerships and Funding

All rangers must be certified by the Park Rangers Association of California (PRAC). PRAC requires basic training in interpretation, maintenance and operations, resource management, fire management, emergency medical services, and law enforcement.

MRCA Rangers have also built various connections with other law enforcement agencies and provide emergency response and law enforcement assistance when needed. Additionally, they have partnered with the Los Angeles Homeless Services Authority (LAHSA) and People Assisting the Homeless (PATH) on homeless outreach.

Funding sources vary based on the activities in the park and local and state distributions. Traditional sources include Benefits Assessments, local Measures FF and GG, and Prop 84. Less traditional funds include revenue from private companies renting spaces for filming or other projects and special events.

Trainees are paid roughly \$18 per hour, which increases to \$23-28 per hour for full -time appointment. The estimated annual cost of a single ranger is \$167,000.

Maintenance and Resource Management

MRCA Park Rangers are responsible for park trail and service road maintenance and cleanup operations. Duties include identifying and removing safety hazards, repairing vandalism, removing graffiti and illegal dumping, landscaping natural areas, building and maintaining trails, and repairing signs. On some properties, rangers work with court referred workers, who provide 100 to 200 hours a month of maintenance assistance to put towards their community service requirement. Additionally, MRCA Rangers coordinate with other community groups utilizing park facilities and organize small-scale restoration and clean up events.

Resource enhancement activities include invasive plant species removal, revegetation and native plant restoration, and vandalism prevention. Due to their knowledge of the parks and relevant species, they have assisted with studies monitoring avifauna, large carnivore movement, herpetofauna, and the impact of wildlife underpasses.

Safety and Law Enforcement

MRCA Park Rangers are registered and trained California Peace Officers that patrol the properties and are authorized to enforce state laws, local ordinances, and conditions of use on parklands by issuing citations and making arrest. All rangers are trained wildland firefighters, with the ability to work on small fires on their own or assist with larger fires. Rangers are also trained in Emergency Medical Service Providers, Search and Rescue, Swift Water Rescue, Flood Rescue First Responders, CPR, and first aid. Depending on the particular property, there may be mounted Assisted Unit volunteers that patrol the back country and assist in medical aids, interpretation, and search and rescue efforts. All rangers are armed.

Rangers are dispatched by the California State Parks dispatch center or the MRCA 24-hour on-call systems. The number for on-call assistance is printed on all MRCA rule signs in the parks. While emergency calls placed through the 911 emergency system are the responsibility of the local law enforcement agency, local officers can call on MRCA Rangers for backup as necessary.



Junior RR with Rangers

Educational Programs

Rangers offer curriculum-based environmental education programs, after-school programs for at-risk youth, and public programs for seniors, families, and young children. The Junior Ranger youth leadership program is a coed program for children ages eight to sixteen teaching environmental science, outdoor skills, and leadership skills through experiential learning in the parks. Rangers also lead nature hikes, present to various groups about resource management and environmental conservation, and lead training programs for individuals and other park professionals.

In the past, the MRCA Ranger program has offered a job training program, which hired young adults to help with the River Safety Program. The participants are on-call and provide assistance to the Rangers on various projects and assignments as necessary.

Homeless Outreach

MRCA Rangers often work with the Los Angeles Homeless Services Authority (LAHSA) and People Assisting the Homeless (PATH) to assist homeless individuals and families staying on parkland in obtaining access to necessary resources and services. Rangers make contact with individuals and coordinate with the partner agencies to connect them with various outreach programs. Services provided by the PATH Street Outreach Program include sack lunches, toiletries, and referrals to services and housing.

Appendix A- Attachment 1. LA River Programs and Services Inventory (Matrix)

This overview of programs and services provided within the corridors of the Los Angeles River and its tributaries is based on input provided by Stakeholder Committee participants during Stakeholder Committee meetings as well as through participation in an online survey. Nearly all Stakeholder Committee participants submitted the online survey during Phase 1 of the River Ranger Plan planning process. Entities that did not complete the online survey are identified with an asterisk (*).

TABLE 1 PROGRAM AND SERVICES INVENTORY

	Public Safety, River Safety, Emergency Services	Maintenance and Operations	Educational Programs	Recreational Programs, River Access, and Related Facilities	Homeless Services	Ecological Restoration Activities	Relevant Plans	Future Plans	From your perspective, what kinds of resources or programming are needed along the Los Angeles River?	Additional Comments
Federal and State										
California State Parks	Sporadic patrols by park rangers, about 8 hours per week.	Clean-up of illegal dumping within the Bowtie parcel, about 8 hours per week.	Co-production of educational programming with non-profit group, Clockshop. Spend \$10,000 annually.	Vamos a Pescar Program, spend about \$5,000 annually. Services provided by MRCA, LACC.		Proposed ecological restoration project with The Nature Conservancy at The Bowtie Parcel.	MOU with Clockshop to jointly program activities at The Bowtie Parcel.	Not at this time. Currently, we are not budgeted for staffing and programming of any new programs.	Public Safety is critical to the success of any future programming.	Funding is needed to begin conceptual/schematic design phase for a future park at The Bowtie Parcel.
State Lands Commission				Provide some River access assistance, but LA River not within jurisdiction.			None		More public access, particularly for communities who traditionally have not had access to recreational uses and other park space.	Most of the Los Angeles River is not within the Commission's jurisdiction because it is within the boundaries of Mexican land grants (ranchos and pueblo), but our staff has extensive experience and knowledge about promoting public access to waterways and can help inform the process.
LA County										
LA County Homeless Services (LAHSA)				None	Homeless outreach and supportive services linkages; Funded by Measure H, US Department of Housing and Urban Development, and City and County of LA	None			Sanitation program	
Cities										
Bell Gardens	Bell Gardens Police Department	Bell Gardens Recreation and Community Services								
Bell	Bell Police Department									
Burbank	Burbank Police Department	Community Services Department						No future plans for now since only a small portion of the river flows through Burbank. Efforts to promote City programs and resources are limited and have been directed elsewhere.	Education about activities/programs, including pathways/trails that connect to the river.	

TABLE 1 PROGRAM AND SERVICES INVENTORY

	Public Safety, River Safety, Emergency Services	Maintenance and Operations	Educational Programs	Recreational Programs, River Access, and Related Facilities	Homeless Services	Ecological Restoration Activities	Relevant Plans	Future Plans	From your perspective, what kinds of resources or programming are needed along the Los Angeles River?	Additional Comments
Carson	LA County Sheriff								Safety and clean-up	
Commerce	LA County Sheriff (East LA County Sheriff)								Need security.	Department of Parks and Recreation doesn't provide any relevant services along the river.
Compton*	LA County Sheriff	Compton Recreation and Parks								
Cudahy	LA County Sheriff (East LA County Sheriff). Tuesdays and Thursdays are patrol days for east and west side of the river. LAPD provides additional patrol services.	City of Cudahy Public Works. Graffiti and weed abatement (8 hours per month for graffiti and 8 hours for weed abatement)		City of Cudahy			General Plan identifies the river road repurposing/ green linear park as a project to "green-up" and linking River Park, Cudahy Park, and Elizabeth elementary School to the Los Angeles River in a thoughtful and functional manner. The City recently adopted the Long Range Water Conservation and Parks Plan to address water efficiency, water conservation, stormwater runoff, filtration, infiltration, limited park area, access to parks and parks programming. The Long-Range Plan includes: - An inventory of existing conditions - Recommendations for new or modified Cudahy 2040 General Plan policies - Fact sheets and cost estimates for proposed improvement projects to use when applying for funding; - Strategies for implementing infrastructure improvements that address Cudahy's water and parks issues.	The City would like to apply for grants to implement the goals and policies of the general plan and the LRWCPP.	More maintenance, more lighting, more security, safe access, and access to more green space	There are 4 access locations to River within the city jurisdiction.
Downey	Downey Police Department	Downey Parks and Recreation					None	None	Patrols should be frequent.	
Glendale	Glendale Police Department	Glendale Parks and Recreation			Glendale Police Department					
Huntington Park	Huntington Police Department	Los Angeles Department Public Works								Our City boundary is outside of the LA River.

TABLE 1 PROGRAM AND SERVICES INVENTORY

	Public Safety, River Safety, Emergency Services	Maintenance and Operations	Educational Programs	Recreational Programs, River Access, and Related Facilities	Homeless Services	Ecological Restoration Activities	Relevant Plans	Future Plans	From your perspective, what kinds of resources or programming are needed along the Los Angeles River?	Additional Comments
Long Beach	Long Beach Police Department	City of Long Beach		City of Long Beach. Drake-Chavez Greenbelt, DeForest Wetlands (Opens in Summer 2018), Molina Park (Opens Fall 2018), Wriggly Greenbelt (In design), LB MUST (Long Beach Municipal Urban Stormwater Treatment Facility)	Homeless encampment clean-ups within the City's jurisdiction. Trash removal from mouth of the LA River.	City of Long Beach. DeForest Wetlands Restoration and LB MUST Wetland Restoration projects.	Long Beach River Link Plan and LB MUST Project Plan.	LB MUST will provide educational programming from the facility.		
Los Angeles	Los Angeles Police Department, Los Angeles Homeless Services Authority, Los Angeles Fire Department, Los Angeles Department of Sanitation. The LAFD performs swift water rescues during wet weather, assisted by LAPD when needed.	Bureau of Sanitation, Department of Transportation, Department of Recreation and Parks, and contractors. The City of LA maintains facilities it implements along the LA River and does not perform maintenance of the river bed or banks otherwise.		Los Angeles City College, Department of Recreation and Parks, Bureau of Sanitation, Bureau of Engineering. When funding is available, the City will offer events at parks and facilities along the river. Occasionally, external partners will offer programming at City facilities. The City has built and continues to develop public access projects along the river including bike paths, trails, parks, and other facilities.	Los Angeles Police Department, Bureau of Sanitation, LAHSA, The City has (as of 2018) a dedicated homeless outreach team and cleanup forces to serve the LA River.	Bureau of Engineering, Department of Recreation and Parks, Bureau of Sanitation. The City is partnered with the US Army Corps of Engineers to implement a long-term plan to restore key areas of the river, and often incorporates habitat in its parks along the river.	Yes, including the Los Angeles River Revitalization Master Plan, the Los Angeles River Ecosystem Restoration Feasibility Study and Recommended Plan, the NELA Riverfront Vision Plan, the Mobility Element of the General Plan, the LA-RIO, and several others.	The City has a wide-ranging LA River capital program and has increased its homeless services at the River significantly.	Programmed recreation events, public art, gathering spaces with amenities, restrooms and cafes, more passive recreation options, public safety patrols, general upkeep.	The City is working to deliver a connected active transportation bikeway and walking path along the entirety of the LA River. Several other agencies are involved in that goal.
Lynwood	LA County Sheriff (Century Sheriff)									Services provided by Lynwood are not along the Los Angeles River.
Maywood*	LA County Sheriff									
Montebello	Montebello Police Department, Montebello Fire Department	City of Montebello and County Public Works. Scheduled clean-ups with Public Safety and City and County Public Works. Bike Paths handled by Parks Staff.		Montebello Department of Recreation & Community Services. Quarterly Bike Rides along the Rio Hondo River Bike Path. Bike Path, gazebos and rest stops.				Due to funding, not at this time.	Need homeless services, maintenance resources and Public Safety Resources.	Tributaries of Rio Hondo River flow through City, not the actual LA River.
Paramount	LA County Sheriff (Lakewood Sheriff)									
Pasadena	Pasadena Police Department, Pasadena Fire Department, Volunteer equestrian group patrol trails.	Pasadena Department of Public Works as part of regular park maintenance, Parks and Natural Resources Division.		Human Services and Recreation, Rose Bowl Operating Company, contract vendors, private organizations.		Pasadena Department of Public Works provides periodic native vegetation restorations through the Capital Projects	The City has park master plans for all sections of the Arroyo Seco and other policies and City ordinances.	Maybe. The City is nearing completion of a year-long effort to discuss various aspects of the Arroyo Seco and make recommendations to the City Council. The final		Please note: All of my responses consider Pasadena's Arroyo Seco as a tributary to the LA River, but did not consider the River itself.

TABLE 1 PROGRAM AND SERVICES INVENTORY

	Public Safety, River Safety, Emergency Services	Maintenance and Operations	Educational Programs	Recreational Programs, River Access, and Related Facilities	Homeless Services	Ecological Restoration Activities	Relevant Plans	Future Plans	From your perspective, what kinds of resources or programming are needed along the Los Angeles River?	Additional Comments
Pico Rivera	LA County Sheriff					program.	There are no services for the LA River. The San Gabriel River and Rio Hondo Rivera run parallel the city .	report may lay the foundation of new services and programs. The City is in the process of connecting the Rio Hondo River via the San Gabriel River via a bridge. This will allow a better bike connection between Rivers which eventually lead to the LA River.	Better maintenance, safety programs and connections to bike trails and pedestrian trails. Also beautification of the rivers in general.	The LA River does not cross the City.
San Fernando	San Fernando Police Department	San Fernando Recreation and Parks Department Mountains Recreation and Conservation Authority	Yes							
South Gate	South Gate Police Department	South Gate Public Works. Maintains infrastructure along the LA River, owned by the City.		South Gate Parks and Recreation Department. Provides recreational programming at parks located along the LA River, like at Hollydale Park and Circle Park			One Step Closer to the LA River Document. Tweedy Mile Specific Plan. Hollydale Specific Plan. Bike Transportation Plan.	Yes. The City plans to construct the Urban Orchard Project along the LA River and provide programming. The City also envisions implementing features of the LLARRP as grant funds become available.	Patrols. Safety. Recreational. Educational. Environmental.	
South Pasadena	South Pasadena Police Department, South Pasadena Department of Public Works	South Pasadena Department of Public Works contracted and volunteers maintenance along Arroyo Seco, funded by General Fund and Minor Prop A funds. City has contract with Landcare.			South Pasadena Department of Public Works: police services proved a three day notice to vacate, then Public Works cleans up the campsite once they have left.				Along Arroyo Seco needs a lot of homeless services.	For Maintenance-Volunteer hours: 20 hours per week; Contractor hours: 16 hours per week; Public Works hours 8 hours per week; Graffiti removal services
Vernon	Vernon Police Department	None	None	None	None	None	The City of Vernon is subject to the 2012 NPDES MS4 Permit. Vernon along with neighboring cities and the Flood Control District prepared a Watershed Management Program Plan for the Los Angeles River Upper Reach 2 Watershed Management Area in an effort to improve the water quality.	The City of Vernon currently does not have any plans to implement new services and programs.	Although the City of Vernon is primarily an industrial city it recently doubled its residential population and eager to offer a well-rounded recreational area to our residents that includes an educational component in a safe area.	The utmost priorities for the City of Vernon is the safety of all stakeholders and security of private property. The coordination of all agencies will be a critical component in this Plan. Moreover, the City's requirements of the current MS4 Permit will also be essential in the Plan (i.e. Public Outreach, Public Agency Activities Program, etc.).

TABLE 1 PROGRAM AND SERVICES INVENTORY

	Public Safety, River Safety, Emergency Services	Maintenance and Operations	Educational Programs	Recreational Programs, River Access, and Related Facilities	Homeless Services	Ecological Restoration Activities	Relevant Plans	Future Plans	From your perspective, what kinds of resources or programming are needed along the Los Angeles River?	Additional Comments
Non-Governmental Organizations										
CA Conservation Corps (CCC)		The CCC periodically provides clean-up, landscaping and restoration services in and along the Los Angeles River.				The CCC periodically provides clean-up, landscaping and restoration services in and along the Los Angeles River.	The CCC is a department under the CA Natural Resources Agency. We fall under and adhere to all policies that Agency sends to us as well as work other appropriate agencies and organizations, like MRCA, RMC, LA County Parks and Rec, LA County Public Works, Army Corps of Engineers, City of LA Rec and Parks and Bureau of Sanitation and CA State Parks.			
LA Conservation Corps (LACC)		Litter and weed abatement, graffiti removal, bulky items removal. \$98K, one Supervisor, and five Corps members, 28 hours per week for Maintenance and Operations. Federally funded.	Teach about LA River (plants, wildlife, water treatment)				None	Yes. I envision the CCC collaborating and working with the Conservation Corps of Long Beach and the LA Corps to provide River Ranger, maintenance and River Ambassador programs to entire length of the LA River.	Permanent and ongoing maintenance services. Permanent Outdoor Education programs. Permanent, 7 day a week River Ranger programming. More and well planned capital improvement projects on and close to the LA River. The roll out of Prop 1 (\$100M) funds. US Army Corps of Engineering funding. LA County Prop A and Measure A funding. Eventually, Pro 68 funding.	The CCC has long partnered with MRCA, RMC and other related River groups and organization to provide healthier and more environmentally friendly programs. We will continue this effort.
Long Beach Conservation Corps (LBCC)		Yes								
State Parks										
US Army Corps of Engineers (USACE)		Yes								
Pacoima Beautiful*										
Friends of the LA River (FOLAR)		Annual large-scale multi-site cleanup, and smaller quarterly cleanups. About \$100,000 spent annually, funding from private donors, grants, and sponsorships.	School curriculum and field trips, nature walks, panels discussions. About \$500,000 spent annually, funded by grants.	Nature walks, fishing clinics, bike maintenance classes, yoga classes. Funding from grants.	Partnership with LAHSA on cleanups.	Ecological advocacy and habitat monitoring.		Potential in-channel invasive species removal, expansion of homeless services and expansion of education.	Need to address safety with patrols, signage, and water quality advisories.	Education

TABLE 1 PROGRAM AND SERVICES INVENTORY

	Public Safety, River Safety, Emergency Services	Maintenance and Operations	Educational Programs	Recreational Programs, River Access, and Related Facilities	Homeless Services	Ecological Restoration Activities	Relevant Plans	Future Plans	From your perspective, what kinds of resources or programming are needed along the Los Angeles River?	Additional Comments
Mujeres de la Tierra (MDLT)	Emergency response on call.	Maintenance by volunteers.			Information and safety from volunteers.				Information about LA River History, public access, equitable programs.	In some areas, majority of community members do not know how to access or have any information regarding LA River.
From Lot to Spot (FLTS)	None	None	None	None	None	None				
LA County Bike Coalition	None	None	None	None	None	None			Maintenance, Harm Reduction Services, Workforce Development opportunities, Local Hire	
River LA		Facilitate private and public resources to fund the operations and maintenance for LA River projects.	River LA created the LA River Index, a publicly accessible website that provides a single, equitable framework for evaluating the river’s possibilities across all 51 miles. River LA is coordinating the public engagement for the LA County Master Plan which includes educating the public on the master planning process and potential for the LA River. Provides digital educational curriculum for all River LA digital supporters through emails, social media engagement, and/or survey.	River LA partners with civically engaged organizations to create recreational programs for LA River residents and visitors, such as our Resilience Rides and youth programming. The Rio Vista parklets are three pilot projects creating river access for three streets in the Elysian Valley neighborhood.	River LA actively connects River LA supporters and concerned LA residents with LAHSA and other homeless services organization.	River LA analyzed the ecological habitat along the LA River for the LA River Index and continues to engage with the ecological community regarding the LA River’s future.	River LA is lead the coordination of community engagement and outreach for the LA County River Master plan update. River LA will continue to scale our engagement and educational efforts in hopes to rally the public to identify the LA River and its possibilities as part of our civic pride and responsibility.			
Tree People		Clean up days.	Looking to partner with FOLAR and others to do more educational programming on watershed health.	Join walks, bike rides, etc to promote the LA River. Encourage the public to enjoy and respect the river and all waterways.				We would like to work closely with MRCA to expand educational services and watershed restoration and flood prevention projects.	Increase watershed health and equity educational programming in multiple languages.	Thank you for all you are doing. Count us in as a partner.
North East Trees*										
Arroyo Seco Foundation	Yes	Yes	Yes			Yes				
Mountains Recreation and Conservation Association (MRCA)	Law enforcement and rangers	Operations staff does cleanup at pocket parks adjacent to LA River in the Elysian Valley.	Yes	Recreation Zone is from Memorial Day to Labor Day in the Elysian Valley and Sepulveda Basin.	Yes	Yes				lariverrecreation.org
LA County Department of Public Works	Provides emergency repairs and closure of right of way, in addition to access gates and ramps Receive funding from Flood Control District	General maintenance of right of way, cleanup of homeless encampments, landscaping and irrigation maintenance, and fencing Receive funding from Flood Control District						Many, contact to discuss in detail. Dan Sharp dsharp@dpw.lacounty.gov		

Appendix A- Attachment 2. Summary of Relevant Planning Documents

PLAN	LOS ANGELES RIVER MASTER PLAN (1996)	LOS ANGELES RIVER REVITALIZATION MASTER PLAN (2007)	LOWER LOS ANGELES RIVER REVITALIZATION PLAN (2017)	TUJUNGA-PACOIMA WATERSHED PLAN (2008)	PACOIMA WASH VISION PLAN (2010)	EMERALD NECKLACE FEASIBILITY STUDY & IMPLEMENTATION PLAN (2016)
LEAD AGENCY	Lead Agency: LA County Department of Public Works, Parks and Recreation, and Regional Planning	City of LA Department of Public Works	Lower Los Angeles River Revitalization Plan Working Group, Chaired by San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy	The River Project	Pacoima Beautiful, LA County Department of Public Health	Watershed Conservation Authority
STUDY AREA	Entire 51 miles LA River	32 miles of LA River running through City of LA	One mile buffer on each side of 19 miles of LA River running from City of Vernon to outlet in City of Long Beach	Tujunga and Pacoima Wash, tributaries in the LA River	3.2 miles of Pacoima Wash between communities Sylmar and Pacoima	17 miles along Rio Hondo and San Gabriel River
SUMMARY	This master plan promotes the enhancement of aesthetic, recreational, flood control, and environmental values through physical improvements and greater coordination between relevant agencies and the public. It encourages developing community pride in the River through educational programs led by City parks departments and community organizations.	This comprehensive update to the previous master plan reimagines the River's role in the County and provides a visionary framework for the restoration of its ecological functions and transformation of its contribution to the community. It recommends a new management structure to address maintenance responsibilities, river safety, and recreation opportunities and encourages creating a "River Rangers" youth education program focusing on river safety and natural resource education in order to build local pride.	This vision plan describes opportunities to improve the ecological health and resident's quality of life along the River and develops metrics to evaluate program progress. The identified project sites address river safety, community access, and restoration activities through design interventions that reactivate areas within and along the channel, while the Watershed Education Program for K-12 schools encourages place-based learning and connects the community back to the River.	This plan emphasizes the watershed as the basis for urban planning and serves to inform future flood management plans that would improve water quality, restore ecological functions of the river, and increase recreational opportunities. It is a resource to help advocates, planners, relevant agencies, and the public understand current watershed conditions and catalyze collaborative planning efforts.	This vision plan acknowledges the wash as a community asset and encourages revitalization efforts to improve habitat and recreational opportunities identified by the community. It proposes the development of new recreation facilities and multi-use paths along the river and expands on the previous Tujunga-Pacoima Watershed Plan by focusing interventions within the communities of Pacoima and Sylmar specifically.	This feasibility plan proposes creating a network of parks, trails, and greenways to connect communities within the San Gabriel Valley. It identifies 16 opportunity sites for future greening projects to form a regional system of bike paths and multi-use trails.
PATROL + RESPONSE	<ul style="list-style-type: none"> • Recommends implementing patrols and establishing crime watch program • Encourages a regional mapping and sign system • Recommends developing plans for flooding and water quality notices for the public 	<ul style="list-style-type: none"> • Recommends the LA River Authority coordinate with LA Police Department and City of LA Fire Department and their Swift Water Rescue Team to revise patrol policies and responsibilities • Suggests increasing participation of local organizations and the public to provide surveillance • Encourages developing a robust high flow warning system that includes signage, warning lights, radio, and physical patrols • Aims to increase partner organizations to help with management and surveillance • Recommends installing safety fencing and more lighting 	<ul style="list-style-type: none"> • Establishes metrics for number of light poles, 911 call boxes, and signage • Assigns responsibility of safety response to cities and agencies governing the River depending on their jurisdiction 	<ul style="list-style-type: none"> • Recommends developing new flood management plans with county, cities, and US Army Corps of Engineers to address public safety relating to flooding and stormwater management 	<p>Advocates for:</p> <ul style="list-style-type: none"> • Activating space to allow for "passive surveillance" • Identifying areas where river rescue is possible by Fire Department (Swift Water Rescue Area) 	
MANAGEMENT + MAINTENANCE	<ul style="list-style-type: none"> • Identifies LA County Department of Public Works and US Army Corps of Engineers as responsible for management and maintenance • Acknowledges Friends of LA River and their annual cleanups for providing maintenance services • Encourages individuals and businesses to re-landscape 	<p>Recommends creating three-tiered structure to manage river:</p> <ul style="list-style-type: none"> • LA River Authority: a Joint Powers Authority between LA City, County, and US Army Corps of Engineers responsible for river reconstruction, right-of-way management, public liability, and permitting • LA River Revitalization Corporation: nonprofit responsible for directing public and private financing for River-related projects half mile on either side of River • As well as managing open spaces, habitats, trails, facilities, and police property 	<ul style="list-style-type: none"> • Advises the creation of an Implementation Advisory Group (IAG), which would involve representatives from jurisdictional agencies, nonprofits, stakeholders, and the public • LA County Flood Control District identified as overall chair of IAG with four working groups, including a Public Advisory Committee • Focuses on cleanup of adjacent parcels and brownfield remediation • Identifies US Army Corps of Engineers and LA County Flood Control District as responsible for in-channel maintenance • Identifies LA Conservation Corps and LA County Department of Parks and Recreation 	<ul style="list-style-type: none"> • Tujunga/Pacoima Watershed Group in charge of watershed improvements and overall Plan implementation 	<ul style="list-style-type: none"> • Relies primarily on neighbors and trail users to be "eyes on the street" and provides some community-based policing 	

PLAN	LOS ANGELES RIVER MASTER PLAN (1996)	LOS ANGELES RIVER REVITALIZATION MASTER PLAN (2007)	LOWER LOS ANGELES RIVER REVITALIZATION PLAN (2017)	TUJUNGA-PACOIMA WATERSHED PLAN (2008)	PACOIMA WASH VISION PLAN (2010)	EMERALD NECKLACE FEASIBILITY STUDY & IMPLEMENTATION PLAN (2016)
ACCESS + CONNECTIVITY + IMPROVEMENTS	<ul style="list-style-type: none"> Establishes Aesthetics Committee to improve appearance and encourage beautification, increase community pride and identity, and develop signage to entrances Establishes Economic Development Committee to encourage development of riverfront parks near major gateways Recommends creation of new facilities and increasing telephones and lighting Advocates for improving trail conditions Identifies potential site for Urban Fishing Program 	<ul style="list-style-type: none"> LA River Foundation: nonprofit focused on developing programs regarding environmental, educational, social and sustainability issues, who would also be in charge of the River Rangers Program Recommends a continuous River greenway (bike and pedestrian friendly) along River and green streets to connect neighborhoods to river Promotes more public art Suggests extending open space, recreation, and water quality features into neighborhoods Encourages all improvements to be ADA compliant Prioritizes safe access to water in all future river projects and improvements Identifies five opportunity areas for design and economic improvements Suggests creating temporary pools and lakes for water-based recreation and increasing public spaces, such as pocket parks, natural areas, and urban plazas Encourages future designs to minimize channel maintenance, including introducing vegetation that does not constrain flooding and prioritizing the top bank 	<ul style="list-style-type: none"> Focuses on multi-benefit projects that have an equity component, create diverse public spaces, encourage equitable access to nature, support multi-modal transportation, and increase socio-econ opportunities Recommends new signage, facilities for use, tables and benches, and amenities for horses Promotes expanding the reach of streets, pedestrian paths, bikeways, and trails to the LA River Bikeway and Trail with crossing bridges and gateways Advocates for more traffic calming interventions and increasing ADA accessibility Recommends paths near River be designed to prevent access during wet weather events Encourages creating parks, complete streets, and open space to promote active lifestyles Promotes wellness and physical activity with multiuse trails and bikeways Recommends more community centers, equestrian centers, parks with tables and benches, restrooms, shade structures, water fountain, and stables be created 	<ul style="list-style-type: none"> Encourages a network of public open spaces created through new easements and greenway linkages Promotes multimodal transit Details future bridge retrofits and channel expansions 	<p>Advocates for:</p> <ul style="list-style-type: none"> Increasing signage and number of crossings over the channel Repurposing underutilized spaces Creating vegetation buffers to soften the transition from road to path to river, pocket parks, and more trails and pathways to walk or bike along the Pacoima Wash Developing a greenway along Pacoima Wash Reducing impermeable surfaces 	<ul style="list-style-type: none"> Recommends increasing signage to inform public about safe access points Encourages developing new bridges, underpasses, and street crossings to connect adjacent neighborhoods to the Rio Hondo and San Gabriel Rivers and greenways Promotes developing parks and open spaces and new multi-use trails Recommends constructing Class I to Class IV bicycle paths to connect existing trails Emphasizes improving recreation opportunities for equestrians
RESOURCE PROTECTION + MANAGEMENT	<ul style="list-style-type: none"> Recommends a tree planting program that promotes drought tolerant and low maintenance plantings along River Advocates for creating natural plant and animal habitats, removing invasive species removal, increasing water conservation efforts, and improving water quality 	<ul style="list-style-type: none"> Encourages restoring fish and wildlife habitat with continuous functional corridor that preserves migration routes, enhances flood storage, and enhances water quality Recommends more Green Infrastructure, Low Impact Development, and a bio-engineer river edge 	<ul style="list-style-type: none"> Aims to restore watershed function and biodiversity, manage flood risk, mitigate climate change impacts, reclaim floodplain, and enhance local water capture and use Advocates for more Green Infrastructure Recommends increasing tree canopy and vegetation cover 	<p>Identifies goals and objectives including:</p> <ul style="list-style-type: none"> Improve local water resources Improve surface water and groundwater quality Restore hydrologic function focusing on sediment management Floodplain expansion Habitat restoration 	<ul style="list-style-type: none"> Encourages cities to capture stormwater and increase habitat and biodiversity areas Provides recommendations for landscaping and shade trees Identifies habitat restoration areas 	
EDUCATIONAL + RECREATIONAL PROGRAMS	<ul style="list-style-type: none"> Encourages partnerships with high school science classes and college planning and engineering classes Promotes a "Celebrate the River" event Advocates for developing an environmental education program Promotes development of a greenbelt with more parks along river and "River Walks" guides 	<ul style="list-style-type: none"> Curriculum development responsibility of LA River Foundation Promotes environmental-focused and general sustainability education to engage the community and celebrate cultural heritage of River Recommends creating a website to promote the River; sponsoring design workshops, anti-litter campaigns, and education programs for schools Recommends creation of River Rangers Program to educate youth about river hazards and its importance as a natural resource Outlines potential funding partners 	<p>Developed a Watershed Education Plan (mandated by AB 350) in collaboration with the County, Tetra Tech, and the Council for Watershed Health that:</p> <ul style="list-style-type: none"> Compiles a list of schools in a 2 mile radius of LLARRP as potential candidates for the program Establishes three main themes: connecting people and cultures back to the river, emphasizing place-based learning, and encouraging multiple benefit thinking Provides core concepts and learning objectives with sample lesson plans for K-12 	<ul style="list-style-type: none"> Created grade-level curriculum for K-12 students to learn about the watershed and encourages Los Angeles Unified School District to incorporate the plan into their educational program Identifies community colleges as potential collaborators to pursue site-specific watershed-based science projects Supports engaging the community through restoration activities to learn about watershed The River People created a watershed-specific brochure for distribution 	<ul style="list-style-type: none"> Promotes developing informational signage in habitat restoration areas to teach about hydrology, pollution, and nature 	

Appendix A- Attachment 3. Review of Ranger Programs

In addition to MRCA’s existing ranger program, comparable programs from other regions were reviewed to provide new insights and best practices. Precedents explored are summarized in Tables 1 through 11. Following this summary, three programs are described in greater detail, including the Fred Lippitt Woonasquatucket River Greenway Ranger Program, the Grand Canyon River Ranger Program, and the New York Urban Park Ranger Service. These programs were selected to represent a range of program models relevant to the goals of the LA River Ranger Program.

TABLE 1 OVERVIEW OF BUREAU OF LAND MANAGEMENT RIVER PATROL PARK RANGERS

Service Area	<ul style="list-style-type: none"> ▪ National: River Patrol Park Rangers, Bureau of Land Management (BLM) ▪ BLM-owned lands
Partnerships	<ul style="list-style-type: none"> ▪ Bureau of Land Management Law Enforcement Rangers (uniformed) and Special Agents (criminal investigators)
Framework	<ul style="list-style-type: none"> ▪ Enforce safety, program facilitation, and education along river and on BLM lands
Goals¹	<ul style="list-style-type: none"> ▪ Support recreation programs, respond to emergency situations such as swift water rescue and first aid, provide information to the public ▪ Prepare and maintain recreation sites and natural resources
Funding	<ul style="list-style-type: none"> ▪ Bureau of Land Management
Cost of Operations²	<ul style="list-style-type: none"> ▪ Resource Protection/Law Enforcement budget 2017: \$25,447
Successes	<ul style="list-style-type: none"> ▪ River Rangers focus more on safety ▪ Uniformed officers conduct high-visibility patrols, maintain public contact, enforce Federal laws and regulations, assist local county or city police department
Challenges	<ul style="list-style-type: none"> ▪ Must be knowledgeable in whitewater rescue techniques and physically fit

¹ Bureau of Land Management, “Job Posting: Park Ranger (River Patrol),” accessed May 16, 2018, <https://ag.purdue.edu/fnr/Documents/BLM%20-%20River%20Ranger.pdf>.

² US Department of the Interior, “Bureau of Land Management Bureau Highlights 2018.” Accessed May 16, 2018, https://www.doi.gov/sites/doi.gov/files/uploads/fy2018_bib_bh007.pdf.

TABLE 2 **OVERVIEW OF CONNECTICUT ENVIRONMENTAL CONSERVATION POLICE OFFICERS**

Service Area	<ul style="list-style-type: none">▪ State: Connecticut Department of Energy and Environmental Protection▪ Connecticut
Partnerships	<ul style="list-style-type: none">▪ State and Municipal police departments▪ US Coast Guard
Framework	<ul style="list-style-type: none">▪ Enforce laws and regulations concerning boating, criminal activities, and public safety
Goals³	<ul style="list-style-type: none">▪ Enforce fish and game and boating laws, assist with wildlife management, patrol parks and forests, perform public outreach
Funding	<ul style="list-style-type: none">▪ State of Connecticut
Successes	<ul style="list-style-type: none">▪ Assists with river rescues and patrols
Challenges	<ul style="list-style-type: none">▪ Not dedicated to the river; infrequent patrols occur within the channel instead of along the paths

³ Connecticut Department of Energy and Environmental Protection. "Connecticut Environmental Conservation Police Officers What We Do," accessed May 16, 2018, http://www.ct.gov/deep/cwp/view.asp?a=2695&q=322624&deep_Nav_GID=1649.

TABLE 3 OVERVIEW OF EAST BAY REGIONAL PARKS OFFICERS

Service Area	<ul style="list-style-type: none"> ▪ Regional: East Bay Regional Park District Police Department ▪ California
Partnerships	<ul style="list-style-type: none"> ▪ East Bay Municipal Utility District and San Francisco Public Utilities Commission policing services on contract ▪ East Bay county police departments ▪ Provide safety patrolling and law enforcement for regional park system ▪ 161 full-time officers in 2017
Framework⁴	<ul style="list-style-type: none"> ▪ Patrol trails, educate public, enforce state and federal laws
Goals	<ul style="list-style-type: none"> ▪ Enforce fish and game and boating laws, assist with wildlife management, patrol parks and forests, perform public outreach
Funding	<ul style="list-style-type: none"> ▪ East Bay Regional Parks District, State and Federal funds ▪ General Fund, OTA Projects
Cost of Operations⁵	<ul style="list-style-type: none"> ▪ Operating appropriations public safety 2017 budget: \$29,126,190 ▪ Operations 2017 budget: \$100,900 for new vehicles, supplies, etc. ▪ Police department 2017 budget: \$15 million operating and project budget
Successes	<ul style="list-style-type: none"> ▪ Provides extensive resources for safety awareness and outreach ▪ Employs a large body of rangers
Challenges	<ul style="list-style-type: none"> ▪ Does not specialize in rivers

⁴ East Bay Regional Parks District, “Police Department,” accessed May 16, 2018, <http://www.ebparks.org/about/police/>.

⁵ EBRPD Finance Department, 2017, “East Bay Regional Park District 2018 Proposed Operation Budget,” Oakland, CA.

TABLE 4 **OVERVIEW OF FRED LIPPITT WOONASQUATUCKET RIVER RANGERS**

Service Area⁶	<ul style="list-style-type: none">Local: Fred Lippitt Woonasquatucket River GreenwayProvidence, Rhode Island
Partnerships	<ul style="list-style-type: none">Led by Greenway Leadership TeamCollaborate with Providence Police Department, Providence and Johnston Parks Department, Providence Housing Authority, local organizations, businesses, churches, recreation centers
Framework⁷	<ul style="list-style-type: none">Seasonal job training programEmployed 60 rangers over the last 5 yearsJunior Rangers (ages 18-24): 21 hours per week for 22 weeksSupervisors: 40 hours per week for 36 weeks, compensation dependent on skill level
Goals	<ul style="list-style-type: none">Maintain three public parks, 5.7 miles of paths and green spacesResponsible for physical maintenance and landscaping (mowing, weed whacking, mulching, watering plants, tree pruning, fence repair, graffiti removal), river clean ups, and leading volunteer initiatives and educational toursKeep parks and bike path along Woonasquatucket River safe and clearBuild teamwork and networking skills
Funding	<ul style="list-style-type: none">Rhode Island Department of Transportation and United Way of Rhode IslandWoonasquatucket River Watershed Council
Cost of Operations	<ul style="list-style-type: none">Junior Rangers salary estimate: \$17,000 for four rangers for one seasonProgram is part of greenway enhancement proposal, with total project proposal valued at \$2.19 million
Successes	<ul style="list-style-type: none">Lead annual “Clean Days on the Greenway”Maintain and patrol bike path daily with assistance from police department
Challenges⁸	<ul style="list-style-type: none">Bike path project encouraged crime; deputy police chief wanted to increase patrol in the area at night after receiving community input

⁶ Woonasquatucket River Watershed Council, “River Rangers Program,” accessed May 16, 2018, <http://www.wrwc.org/gwyRangers.php>.

⁷ Woonasquatucket River Watershed Council, “Ranger Job Description,” accessed May 16, 2018, <http://wrwc.org/documents/2017-Sr-Ranger-Job-Description.pdf>.

⁸ EcoRI. “Neighbors Concerned About Extending Bike Path”, accessed May 16, 2018, <https://www.ecori.org/transportation/2015/11/23/johnston-neighbors-concerned-about-extending-bike-path>.

TABLE 5 OVERVIEW OF GRAND CANYON RIVER RANGER CREW

Service Area⁹	<ul style="list-style-type: none"> ▪ National: National Park Service (NPS) Visitor and Resource Protection Division (VRP) ▪ Colorado River, Grand Canyon, Arizona
Partnerships	<ul style="list-style-type: none"> ▪ NPS Law Enforcement Rangers and Emergency Services Rangers
Framework¹⁰	<ul style="list-style-type: none"> ▪ Year-round program looking after corridor through the Grand Canyon ▪ Employs 125 VRP Rangers at Grand Canyon (general park ranger)
Goals¹¹	<ul style="list-style-type: none"> ▪ Assist scientists with monitoring projects, clean up campsites, maintain trails, remove invasive plant species, train for swift water rescues, and educate river runners on being stewards of the canyon and of the Colorado River ▪ Assist with emergency medical services, search and rescue, structural firefighting, all-hazard incident management, and preventative search and rescue operations
Funding	<ul style="list-style-type: none"> ▪ National Park Service
Cost of Operations	<ul style="list-style-type: none"> ▪ Department of Interior Park Ranger average salary: \$48,000 per year ▪ Full time equivalent for 2016: \$394,00 (includes all employees of park)
Successes	<ul style="list-style-type: none"> ▪ Well-structured progression of employment for Law Enforcement Rangers (trainee, seasonal employment, then eligible for permanent employment)
Challenges¹²	<ul style="list-style-type: none"> ▪ River District suspended after harassment allegations; channel monitoring now responsibility of independent Administrative River Operations Manager

⁹ National Park Service, “VRP Essentials Introduction,” accessed May 16, 2018, https://www.nps.gov/training/essentials/html/vis_res_prot_topic.html.

¹⁰ NPS, “Join the Visitor Protection Ranger Team,” accessed May 16, 2018, <https://www.nps.gov/grca/learn/management/upload/GRCARecruitment.pdf>.

¹¹ NPS, “Grand Canyon River Ranger Crew Blog,” accessed May 16, 2018, https://www.nps.gov/grca/learn/management/crmp_ranger-log.htm.

¹² EMERY COWAN Sun Staff Reporter, “Grand Canyon Revives River Unit after Harassment Investigation,” Arizona Daily Sun, accessed May 9, 2018, http://azdailysun.com/news/local/grand-canyon-revives-river-unit-after-harassment-investigation/article_d13df0c0-7ce3-5a76-87ce-0f7e2657bef7.html.

TABLE 6 OVERVIEW OF GREENWAY FOUNDATION RIVER RANGER INTERNSHIP PROGRAM AND GREENWAY LEADERSHIP CORPS

Service Area	<ul style="list-style-type: none"> ▪ Local: Greenway Foundation ▪ South Platte River, Denver, Colorado
Partnerships	<ul style="list-style-type: none"> ▪ Denver Public Schools, particularly KIPP Denver Collegiate High School
Framework^{13,14}	<ul style="list-style-type: none"> ▪ School year internship requirements: participate in one training day, four teaching days, one day working at a camp, and one Greenway Leadership Corps event ▪ Summer employment requirements: work at summer camp for high school students to explore opportunities in environmental field and teach youth ▪ Focus on building leadership, communication, and critical thinking skills through trainings and hands-on teaching experiences
Goals	<ul style="list-style-type: none"> ▪ Lead elementary school field trips about environmental education, participate in professional development and team building workshops ▪ Develop career awareness, job training and resume building experience, participate in service learning
Funding	<ul style="list-style-type: none"> ▪ The Greenway Foundation is supported by private donations, federal, state, and local funds
Cost of Operations	<ul style="list-style-type: none"> ▪ South Platte River Environmental Education (SPREE) camp expenses 2016: \$217,000 (river ranger program expenses may also be included in "Other Program Services," \$760,000) ▪ Youth interns summer wages \$19,200 (full time pay at minimum wage for six youth), plus competitive summer camp¹⁵staff salary
Successes	<ul style="list-style-type: none"> ▪ Paid internships in the summer allow interns to acquire environmental educator certification from the Colorado Alliance for Environmental Education
Challenges	<ul style="list-style-type: none"> ▪ None identified during preliminary review

¹³ The Greenway Foundation, "Greenway River Ranger Program," accessed May 16, 2018, <http://www.thegreenwayfoundation.org/river-rangers.html>.

¹⁴ The Greenway Foundation, "Greenway Leadership Corps," accessed May 16, 2018, <http://www.thegreenwayfoundation.org/greenway-leadership-corps.html>.

¹⁵ The Greenway Foundation, 2015, "Form 990: Return of Organization Exempt From Income Tax: The Greenway Foundation."

TABLE 7 OVERVIEW OF LOWER COLORADO RIVER AUTHORITY RANGERS AND SECURITY OFFICERS

Service Area	<ul style="list-style-type: none"> ▪ Local: Lower Colorado River Authority (LRCA), Public Safety Department ▪ Lower Colorado River, Austin, Texas
Partnerships	<ul style="list-style-type: none"> ▪ Local police departments ▪ Texas Department of Public Safety
Framework	<ul style="list-style-type: none"> ▪ Rangers: certified peace officers with legal authority to enforce laws and LCRA Land and Water Use Regulations ▪ Security Officers: armed and licensed through Texas Department of Public Safety, provide security services and control river access at selected locations
Goals¹⁶	<ul style="list-style-type: none"> ▪ Safeguard LCRA infrastructure, enforce laws on LCRA land and water, protect environmental resources, provide emergency response and resilience ▪ Maintain security systems and surveillance cameras, coordinate with Federal, State, and local emergency management officials, patrol lands and rivers managed by LCRA
Funding	<ul style="list-style-type: none"> ▪ Sale of LRCA assets (wholesale power, transmission, water)
Cost of Operations¹⁷	<ul style="list-style-type: none"> ▪ Minor capital budget: \$510,000 for equipment to help with public safety
Successes	<ul style="list-style-type: none"> ▪ Provide law enforcement and support to local communities during emergencies ▪ Operate Emergency Management Radio Network ▪ Available 24/7
Challenges	<ul style="list-style-type: none"> ▪ Funding dependent on utilities revenue (electricity and water rates)

¹⁶ Lower Colorado River Authority, “LRCA Public Safety Department,” accessed May 16, 2018, <https://www.lcra.org/community-services/public-safety/Pages/default.aspx>.

¹⁷ LCRA, 2017. “Fiscal Year 2018 Business and Capital Plans,” Austin, TX.

TABLE 8 OVERVIEW OF MOUNTAINS RECREATION AND CONSERVATION AUTHORITY PARK RANGERS

Service Area	<ul style="list-style-type: none"> ▪ Regional: Mountains Recreation and Conservation Authority (MRCA) ▪ Los Angeles and Ventura County; and by contract where requested.
Partnerships	<ul style="list-style-type: none"> ▪ Joint Powers Authority between Santa Monica Mountains Conservancy (SMMC), Conejo Recreation and Park District, and Rancho Simi Recreation and Park District ▪ U.S. Army Corps of Engineers ▪ National Park Service ▪ CA State Parks ▪ Los Angeles County ▪ City of Los Angeles ▪ Park Rangers Association of California ▪ Los Angeles Homeless Services Authority (LAHSA) ▪ People Assisting The Homeless (PATH)
Framework¹⁸	<ul style="list-style-type: none"> ▪ Patrol MRCA and SMMC owned or managed parklands ▪ Registered California Peace Officers
Goals¹⁹	<ul style="list-style-type: none"> ▪ Enforce state and local laws, coordinates with other groups using parklands ▪ Maintain trails and roads, assist with wildland fire suppression, and lead educational kayak tours
Funding	<ul style="list-style-type: none"> ▪ Public sources: Benefits assessments, local measures (Measure FF and GG), and Prop 84 ▪ Private sources: special events and filming permits
Cost of Operations	<ul style="list-style-type: none"> ▪ Trainees salary: \$18 per hour ▪ Full time ranger salary: \$23-28 per hour <ul style="list-style-type: none"> ▪ Hourly rates do not include administration and overhead costs
Successes	<ul style="list-style-type: none"> ▪ Manage and operate LA River Recreation Zones,²⁰ while leading kayak programs. ▪ Offer Junior Ranger youth program to teach environmental science and conservation stewardship principles ▪ Work with local homeless agencies to connect individuals with street outreach programs
Challenges	<ul style="list-style-type: none"> ▪ Refer to Chapter 4 of the Phase 1 Report

¹⁸ Mountains Recreation and Conservation Authority, “About Us,” accessed May 16, 2018, <https://mrca.ca.gov/about/>.

¹⁹ “Ranger Description,” accessed May 16, 2018, <http://www.habitatauthority.org/newsite/wp-content/uploads/2012/04/rsbrochure.pdf>.

²⁰ LA River Recreation, “About the Mountains Recreation and Conservation Authority,” accessed May 16, 2018, <http://lariverrecreation.org/2017/05/19/about-the-los-angeles-river-recreation-zone/>.

TABLE 9 **OVERVIEW OF MULTNOMAH COUNTY RIVER PATROL DIVISION**

Service Area	<ul style="list-style-type: none">▪ Regional: Oregon Sheriff’s Office▪ Multnomah County, Oregon
Partnerships	<ul style="list-style-type: none">▪ Oregon State Marine Board, Port of Portland, US Coast Guard▪ Portland Police Bureau
Framework²¹	<ul style="list-style-type: none">▪ Unit in the County Sheriff’s Office that patrols river and provides law enforcement to all rivers, lakes, shorelines, and islands in the county
Goals	<ul style="list-style-type: none">▪ Provide safe commercial and recreational access to the port and rivers, law enforcement, and search and rescue services
Funding	<ul style="list-style-type: none">▪ Multnomah County general funds
Cost of Operations	<ul style="list-style-type: none">▪ Program expenses 2017: \$2.79 million
Successes	<ul style="list-style-type: none">▪ Proactive in the community through education and patrolling
Challenges²²	<ul style="list-style-type: none">▪ Unable to keep up with Portland resident’s complaints about unsightly objects and homeless activity along the river and neighborhoods

²¹Multnomah County Sheriff’s Office, “River Patrol,” accessed May, 16, 2018, https://www.mcso.us/site/river_patrol.php.

²²Balick, L. “SE Portland neighborhood pressures city as crime spikes,” accessed May 16, 2018, <http://www.koin.com/news/civic-affairs/se-portland-neighborhood-p pressures-city-as-crime-spikes/1010918948>.

TABLE 10 **OVERVIEW OF NEW YORK URBAN PARK RANGERS**

Service Area ²³	<ul style="list-style-type: none">▪ Local: New York City Parks Department▪ New York City, New York
Partnerships	<ul style="list-style-type: none">▪ New York City Parks Department
Framework	<ul style="list-style-type: none">▪ Urban Park Rangers: unarmed rangers▪ Park Enforcement Patrol Officers: uniformed police officers (different uniform than Rangers)
Goals ^{24,25}	<ul style="list-style-type: none">▪ Offer programs that focus on environmental education, outdoor recreation, wildlife management, and active conservation▪ Urban Park Rangers: lead environmental education programs, respond to wildlife calls, and provide interpretation services▪ Park Enforcement Patrol Officers: patrol parklands and provide law enforcement and security
Funding	<ul style="list-style-type: none">▪ New York City
Cost of Operations	<ul style="list-style-type: none">▪ Average salary: \$41,242 plus benefits
Successes	<ul style="list-style-type: none">▪ Encourage residents and visitors to utilize park facilities and learn about natural ecosystems
Challenges	<ul style="list-style-type: none">▪ Not focused on rivers

²³ NYC Parks Department, “About,” accessed May 16, 2018, <https://www.nycgovparks.org/about>.

²⁴ NYC Parks Department, “Urban Park Rangers,” accessed May 16, 2018, <https://www.nycgovparks.org/programs/rangers>.

²⁵ NYC Parks Department, “Parks Enforcement Patrol,” accessed May 16, 2018, <https://www.nycgovparks.org/about/urban-park-service/park-enforcement-patrol>.

TABLE 11 OVERVIEW OF US FOREST SERVICE RIVER DISTRICT RANGERS

Service Area	<ul style="list-style-type: none"> ▪ National: River Patrol River Districts, US Forest Service ▪ US Forest lands
Partnerships²⁶	<ul style="list-style-type: none"> ▪ Law Enforcement and Investigation staff focuses on public and employee safety, resources protection, and enforcement of US Criminal Law (especially those governing National Forest Lands and resources)
Framework²⁷	<ul style="list-style-type: none"> ▪ Each National Forest is broken up by watershed and has a designated River Ranger District ▪ Office hours Mon-Fri 8:00 to 4:30 p.m.
Goals²⁸	<ul style="list-style-type: none"> ▪ Campsite and historical site maintenance and monitoring, public outreach and education, remove hazards from river channel, facilities and trail maintenance, logistical support for management projects like weed control, wildfire, and fisheries ▪ Conservation motivation: allow recreation with minimal impact on the land
Funding	<ul style="list-style-type: none"> ▪ US Forest Service
Cost of Operations	<ul style="list-style-type: none"> ▪ Not yet known as of this preliminary program review
Successes	<ul style="list-style-type: none"> ▪ Not yet known as of this preliminary program review
Challenges	<ul style="list-style-type: none"> ▪ Only operational in National Forests ▪ Size of district and other responsibilities mean the ranger is not present along the river at all times ▪ Focused on conservation and trail work

²⁶ US Forest Service, “USDA Forest Service Law Enforcement and Investigations,” accessed May 16, 2018, <https://www.fs.fed.us/lei/what-we-do.php>.

²⁷ US Forest Service, “Middle Fork Ranger District,” accessed May 16, 2018, <https://www.fs.usda.gov/detail/scnf/about-forest/districts/?cid=stelprdb5406654>.

²⁸ US Office of Personnel Management, “Position Classification Standard for Park Rangers Series, GS-0025,” TS-75 November 1985.

Fred Lippitt Woonasquatucket River Greenway Ranger Program

This program was selected as an example of a small-scale local program that successfully implemented youth training programs and homeless outreach programs through partnerships with community and law enforcement entities.

The Fred Lippitt Woonasquatucket River Greenway is a bike and pedestrian path along the river linking downtown Providence, Rhode Island to the nearby town of Johnston. It was developed in the early 1990s with the intent of revitalizing abandoned industrial sites, supporting underserved neighborhoods in the Olenyville area, and increasing public access to the river. The Greenway Bike Path runs through five city parks and includes 2.8 miles of on-road bike path and 2.9 miles of off-road bike path. It is managed by the Woonasquatucket River Watershed Council, a non-profit dedicated to the restoration and preservation of the local watershed as an environmental, recreational, cultural, and economic asset. The Council also manages the Woonasquatucket River Greenway Project and the River Ranger program, which is a job training program that aims to help young adults build skills in teamwork, project management, and networking.

The River Ranger program began in 2003 as a job training program for underprivileged young adults ages 18-24 who live near the Greenway. The program runs seasonally from spring to fall and employs approximately 12 young adults per year²⁹ as either Junior Rangers, Senior River Rangers, or members of the Greenway Leadership Team. The Junior Ranger position is an entry-level position for young adults over 18 years old. They work 20 to 35 hours a week and learn how to maintain natural resources and park facilities. Senior River Rangers are high school graduates who have at least two years of related experience. They take on additional leadership responsibilities, such as developing volunteer projects and supervising the Junior River Rangers. Junior and Senior Rangers are supervised by the Greenway Leadership Team.

PARTNERSHIPS AND FUNDING

The program is funded by the Rhode Island Department of Transportation (RIDOT) and United Way of Rhode Island, mostly through capital grants and donations. Local and state government agencies, the private sector, the academic community, and the non-profit sector have also contributed to the Greenway Project. They also collaborate with the Providence and Johnston Parks Department, Providence Housing Authority, and various local organizations, businesses, and churches to organize education and clean up events. The rangers may also work with the local police while they patrol the river during the day to educate the public about river safety.

²⁹ Woonasquatucket River Watershed Council, "River Rangers Program," accessed May 16, 2018, <http://www.wrwc.org/gwyRangers.php>.

MAINTENANCE AND RESOURCE MANAGEMENT

Rangers receive technical training in the physical maintenance of vegetation in parks and along the Greenway and how to properly use landscaping tools. This includes removing invasive and overgrown brush, replanting native plants, graffiti removal, watershed restoration, and maintaining signs and benches. However, RIDOT addresses all complex maintenance issues that require heavy machinery or are reported during seasons when the Rangers do not work.

SAFETY AND LAW ENFORCEMENT

Rangers are responsible for ensuring public safety along the bike path by patrolling the bike path, talking to visitors, and keeping paths clear of debris and trash. They are not armed or trained in emergency response, nor do they provide any law enforcement along the river. Instead, safety and law enforcement duties, such as arrests and issuing warrants, are the responsibility of the City of Providence Police Department.

EDUCATIONAL AND RECREATIONAL PROGRAMS

Rangers lead a variety of outreach and educational programs to inspire community pride and stewardship of the Woonasquatucket River area. They also lead the annual river cleanup day “Clean Days on the Greenway,” when volunteers, public officials, and other sponsors work together to remove litter and graffiti, repaint benches in the parks, and participate in gardening projects. The Woonasquatucket River Greenway Project also offers ranger-led river tours and bike trips for small groups interested in learning about the river and watershed, which are often led by the rangers.

OUTREACH

This program includes an outreach initiative that helps disadvantaged young adults gain marketable skills and work experience to help them obtain more permanent vocational positions. However, the rangers themselves are not responsible for connecting other homeless individuals to resources and services. Rangers receive training in basic job skills, such as punctuality, workplace etiquette, and time sheet completion. Additionally, they are taught life-long interpersonal and communications skills, including conflict de-escalation, project management, project assessment and evaluation, and public speaking.

New York Urban Park Ranger Service

This program was selected as an example of an urban ranger program that provides a range of services. The program proactively separated law enforcement from general ranger positions to strengthen the reputation of Urban Park Rangers as informative and friendly representatives of NYC Parks. Differentiating Urban Park Rangers from patrol officers by their uniforms allowed the public to better see the Urban Park Ranger as an educator, rather than an enforcer of the law. Additionally, positions that do not require law enforcement attracted applicants with environmental education backgrounds.

The New York Urban Park Ranger Service was established in 1979 by the New York City Parks Department (NYC Parks Department). NYC Parks Department's mission is to plan resilient and sustainable parks, public spaces, and recreational opportunities for NYC residents and visitors. The NYC Parks Department is responsible for more than 30,000 acres of land in New York City, including recreational facilities, urban parks, community gardens, beaches, and more.³⁰ The goal of the Urban Park Ranger program today is to encourage people of all ages to visit and learn about natural ecosystems in New York City Parks through a robust calendar of programs that focus on environmental education, outdoor recreation, wildlife management, and active conservation.

The Urban Park Ranger Service consists of two categories: the NYC Urban Park Ranger and Park Enforcement Patrol (PEP) officers. Originally, Urban Park Rangers were responsible for policing parks and leading educational programs, until the establishment of PEP officers in 1981. While PEP officers enforce park rules and regulations, in addition to municipal and state laws, the more general Urban Park Rangers act as the public face of outreach and public programs for NYC Parks. In 2017, the NYC Urban Park Ranger Service consisted of 500 employees in the Urban Park Ranger Service, including supervisors, directors, Urban Park Rangers, and PEP officers.

- **Urban Park Rangers**³¹. The role of Urban Park Rangers is to serve as “ambassadors to the natural world” by facilitating tactile, hands-on environmental education programs for all ages that include canoeing, hiking, fishing, and overnight camping trips; and leading mentorship programs that involve experiential fieldwork for teens. They are stationed at Nature Centers located in every borough of New York City. General responsibilities include responding to wildlife issues and rescues or administering CPR and first aid. However, restoration, cleanup, and landscaping is covered primarily by park maintenance workers.

³⁰ NYC Parks Department, “About,” accessed May 16, 2018, <https://www.nycgovparks.org/about>.

³¹ NYC Parks Department, “Urban Park Rangers,” accessed May 16, 2018, <https://www.nycgovparks.org/programs/rangers>.

- **Park Enforcement Patrol**³². The Park Enforcement Patrol (PEP) are the city’s only dedicated uniformed police for parkland and are the primary division for law enforcement. These unarmed officers patrol the City’s parks and playgrounds and carry handcuffs, batons, pepper spray, arrests, and issue summonses, provide outreach services to homeless populations in parks.

SAFETY AND LAW ENFORCEMENT

Urban Park Rangers and PEP officers wear different uniforms to identify their different roles within the park. However, both Urban Park Rangers and PEP officers are sworn peace officers. Both Urban Park Rangers and Park Enforcement Patrol officers are required to have knowledge in law or code enforcement and security, although the enforcement responsibilities of Park Rangers are minimal. Although they are not armed, both are authorized to make arrests, carry and use handcuffs, carry batons, and issue summonses.

OPERATIONS AND FUNDING

Rangers report to the Chief of Citywide Services in NYC Parks. Some rangers work a typical 9 to 5 schedule, but others may work shifts that could include nights, weekends, and holidays. In 2017, the average salary of the Urban Park Ranger and PEP officer was approximately \$41,000 per year plus benefits. Some positions are entirely grant-funded, such as the High Line, Brooklyn Bridge Park, and do not come from the city’s parks budget.

RECREATIONAL AND EDUCATIONAL PROGRAMS

For the last 30 years, the NYC Urban Park Rangers have helped to revive some underused parks, while expanding access to outdoor recreational opportunities for all NYC residents. Their public programs have been highly successful, including camping, canoeing, and hiking. School programs focus on climate change resilience, conservation, and local ecology, which can be easily integrated into classroom curriculum. These programs are serviced by strong outreach and marketing initiatives, including their quarterly newsletter and active website packed lineup of events each month.

³² NYC Parks Department, “Parks Enforcement Patrol,” accessed May 16, 2018, <https://www.nycgovparks.org/about/urban-park-service/park-enforcement-patrol>.

Grand Canyon River Ranger Program

This program was selected as an example of a federal ranger program that focuses on safety provision and programming along a major river corridor. The history of the Grand Canyon District's ranger programs illustrates the use of outsourcing natural resource management and recreation provision to private companies as one strategy for allowing rangers to focus on providing river safety and education.

OVERVIEW OF FEDERAL PARK RANGERS

In 1916, management of protected natural areas was transferred from the U.S. military to the civilian-run National Park Service (NPS) agency. The Park Ranger was envisioned as a friendly host, guide, or emergency responder. However, rangers were also the primary law enforcement officers of parks and were armed when on-duty.³³ In the 1950s, the NPS began to recruit rangers with skills in the conservation and interpretation of natural resources, rather than exclusively in law enforcement, as the agency began to focus on enhancing the visitor experience.

Today, Park Rangers are hired within a number of federal agencies, including the NPS, the Bureau of Land Management, US Army Corps of Engineers, and the Fish and Wildlife Service. The general Park Ranger position (job class 0025) is a career ladder position involving educational outreach, patrolling natural or recreational areas, and some conservation-related activities with the goal of protecting natural areas.³⁴ General duties include trail management, fire control, visitor services, investigation of violations complaints, and other general park management duties.³⁵ Some positions will indicate a specific area of work, such as environmental education, trail maintenance, or river patrol, which require expertise related to that field. The roles of Law Enforcement and River Patrol Rangers are described below:

- **Law Enforcement Rangers.** Some federal Park Ranger positions focus on law enforcement and require specialized training and certification. Rangers specializing in law enforcement are armed park personnel whose primary responsibilities are to ensure the safety of park visitors. Law enforcement rangers are distinct from the U.S. Park Police force present at national monuments and some National Parks. Park Police are solely responsible for law enforcement, whereas all rangers are expected to be involved with park events, interpretative programs, and natural resource management regardless of their specialized title.

³³ Alice B. Kelly Pennaz, "Is That Gun for the Bears? The National Park Service Ranger as a Historically Contradictory Figure," *Conservation and Society* 15, no. 3 (July 1, 2017): 243, https://doi.org/10.4103/cs.cs_16_62.

³⁴ US Office of Personnel Management, "Position Classification Standard for Park Rangers Series, GS-0025," TS-75 November 1985.

³⁵ "Park Ranger," USAJOBS, accessed May 9, 2018, <https://www.usajobs.gov:443/GetJob/ViewDetails/492219300>.

- **River Patrol Rangers.** Another specialized 0025 Park Ranger position, the River Patrol ranger manages operations, permits, and conservation activities in protected areas with rivers, streams, or other bodies of water. All River Patrol rangers are required to have knowledge of whitewater rescue techniques. The responsibilities of River Patrol rangers include providing water safety information, managing boating or rafting permits, and conducting river patrols. Depending on park needs, some river patrol positions may also involve law enforcement and require the necessary certification.

HIGHLIGHT: GRAND CANYON NATIONAL PARK RANGERS

The Colorado River Management Plan (2006) outlined long-term mitigation strategies for addressing natural resource degradation caused by tourism traffic along the Colorado River as a key resource and attraction in Grand Canyon National Park. The goal was to establish a set of programs that would involve the collaboration of rangers working in different divisions of the park including river operations and permitting, law enforcement, education, and trail maintenance. Programs established by the Plan included:

- **The River Protocols Team.** The protocols team included representatives from the education center, trail maintenance division, and law enforcement divisions. This team would review trip applications for scientific research, educational programs, or commercial companies.
- **The Colorado River Ranger Crew.** The ranger crew assembled an interdisciplinary team of researchers, rangers, and commercial organizations to conduct river trips down the Colorado River for the purpose of monitoring natural resources. The Ranger Crew involved rangers specializing in a number of different areas, such as law enforcement, trail maintenance, or archaeology. The Grand Canyon River Crew program had a cooperative agreement with commercial river trip operations including the Grand Canyon River Outfitters Association and Grand Canyon Whitewater.

In the Grand Canyon River District, the Ranger Crew served as the primary agency carrying out law enforcement, emergency services, and managing the National Park Service's river trips.³⁶ Until 2016, the Ranger Crew was operated within the NPS Division of Visitor Protection and Safety and rangers with law enforcement expertise managed river operations and accompanied research specialists on commercial and scientific research trips, providing safety, rescue and boating support. When they were not participating in river trips, they were responsible for conducting standard river patrols along the river.

³⁶ "Misconduct_GrandCanyonRiverDistrict_Public.Pdf," accessed May 9, 2018, https://www.doi.gov/sites/doi.gov/files/Misconduct_GrandCanyonRiverDistrict_Public.pdf.

In 2017, the National Park Service restructured how it manages river operations, following widespread revelation that it mismanaged sexual harassment complaints, in efforts to improve management and oversight.^[1] Instead of being managed by the Division of Visitor Protection and Safety, river operations are now managed by the Administrative River Operations Manager, a new position in the park, who reports directly to the Grand Canyon National Park Superintendent.

Research trips are still conducted in partnership with staff from the USGS Grand Canyon Monitoring and Research Center, but now private boating companies are now contracted to provide river guiding services for scientific research and resource management river trips. Under an ongoing Partners in Science program, a youth-oriented organization called Grand Canyon Youth (GCY) has developed a program for teenagers aged 15 to 19. Teens accompany Grand Canyon Monitoring and Research Center staff on whitewater rafting trips, providing assistance with data collection.

^[1] EMERY COWAN Sun Staff Reporter, "Grand Canyon Revives River Unit after Harassment Investigation," Arizona Daily Sun, accessed May 9, 2018, http://azdailysun.com/news/local/grand-canyon-revives-river-unit-after-harassment-investigation/article_d13df0c0-7ce3-5a76-87ce-0f7e2657bef7.html.

APPENDIX B: PUBLIC OUTREACH AND ENGAGEMENT



APPENDIX B. Public Outreach and Engagement Summary

This appendix provides supplemental information to the summary of engagement provided in Chapter 3 of the River Ranger Plan. Following an overview of the public outreach approach and level of participation, a detailed summary of input received through the survey and through poster activities is provided. Comprehensive survey and poster results from both phases, including contact information provided by participants, will be maintained by the Watershed Conservation Authority (WCA). Examples of outreach materials are provided in Attachment 1. Stakeholder engagement is summarized in the River Ranger Plan.

PUBLIC OUTREACH OVERVIEW

The purpose of outreach conducted during project planning was to provide information to the public about the Plan, and to ensure that that recommendations presented in the Plan were informed by and responsive to public insights about the Los Angeles River (River) and the potential River Ranger Program.

Strategies

Public outreach and engagement for the River Ranger Program Establishment Plan (River Ranger Plan) was conducted into two phases:

- The goal of Phase 1 (March 2018 to June 2018) was to gain initial public input, initiate engagement with stakeholders, and spur an interest in future outreach activities. Two methods of outreach were deployed to solicit public input during Phase 1: (1) an online engagement survey, and (2) public outreach tabling at events, including an interactive poster activity. Non Governmental Organizations (NGOs) were contracted to assist with outreach. These methods were selected to solicit input from as many County residents and visitors as possible, including populations in proximity to the upper and lower reaches of the Los Angeles River, in a relatively brief time. Four Stakeholder Committee Meetings were conducted during Phase 1. Committee participants are identified in the River Ranger Plan.
- The goal of Phase 2 (September 2018 to February 2019) was to solicit broader participation in the survey and deeper engagement with stakeholder agencies. NGO partners conducted additional outreach events and participation in the public survey was expanded, particularly in areas with low participation during Phase 1. In addition to two Stakeholder Meetings, interviews with key stakeholder agencies were conducted to build support and explore opportunities for implementation.

The online survey and interactive posters provided at events asked participants to rate the importance of specific roles of a River Ranger, to select river-related topics they would like more information on, and to provide input on safety concerns when visiting the River. Participants were invited to provide written comments and to provide an e-mail address if they were interested in future volunteer or job opportunities with the Program. The survey was available online and in-print in both English and Spanish from April 18 to June 7 during Phase 1 and in English, Spanish and Chinese from September 1 to February 27 during Phase 2. All hard copy surveys were entered into the online platform by NGO partners, MRCA, and PlaceWorks (consultant) to allow online and hard copy surveys to be analyzed together. Examples of outreach materials are provided in Attachment 1.

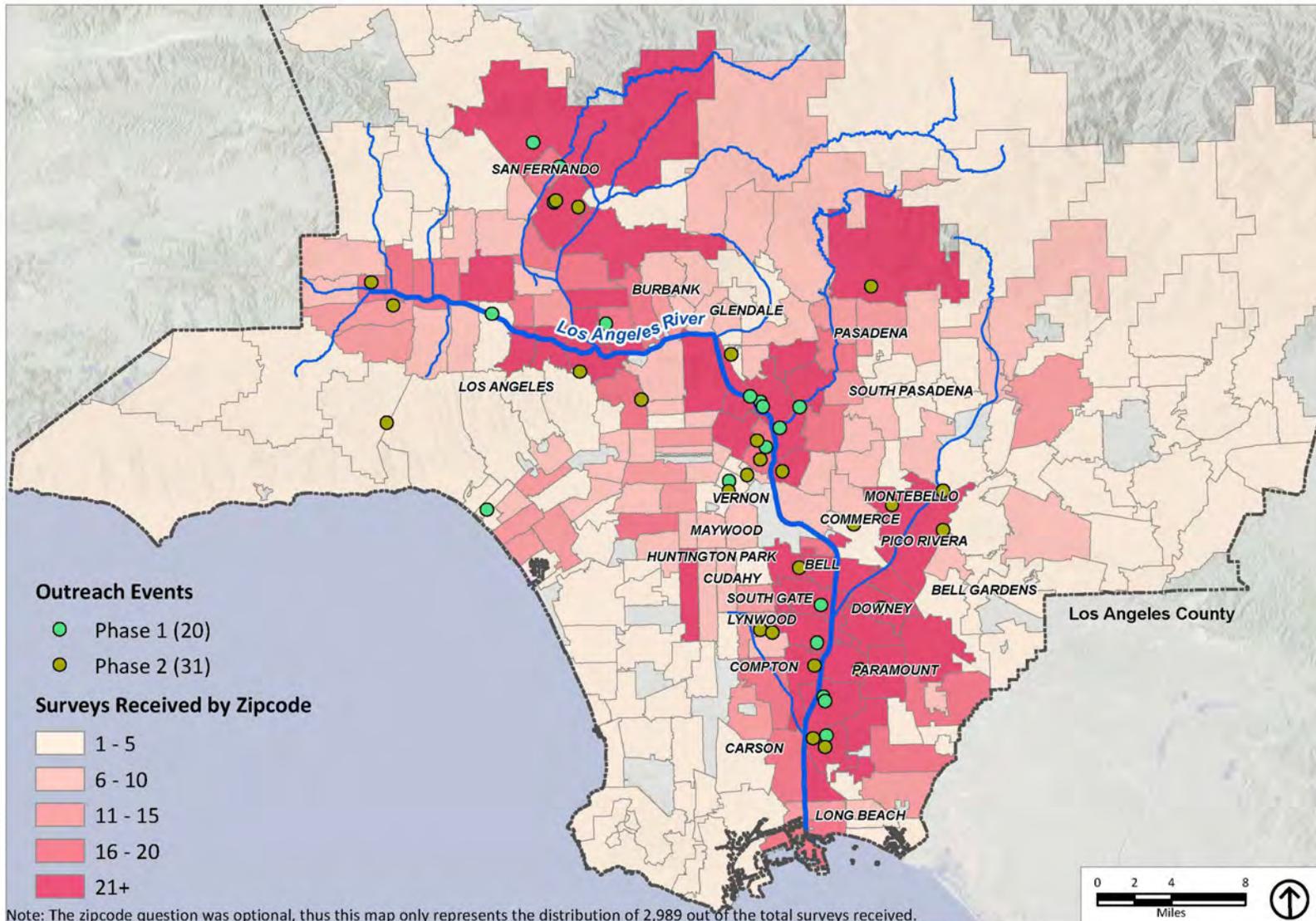
NGO partners disseminated the online survey through email blasts, newsletter updates and social media, including Twitter and Facebook. In addition, eight NGOs promoted public by tabling at pre-established community events. NGOs selected events in coordination with the project team based on anticipated volume of participants as well as location, with the goal of dispersing events throughout the entire River corridor. Outreach partners and the events that they participated in are listed below, and mapped in Figure 1, *LA River Outreach Events*. Figure 1 also illustrates the level of participation by zipcode. Participation levels are divided into five categories, with approximately 20 percent of all zipcodes included in each category.

Participation

A total of 3,823 engagement surveys were collected through the online portal and at outreach events (1,321 in Phase 1 and 2,502 during Phase 2). Most surveys were completed in English (92%), three hundred were completed in Spanish (8%), and no Chinese surveys were completed.

In addition, it is estimated that at least 408 people participated in the poster activities at community events based on NGO reporting (188 during Phase 1 and 220 during Phase 2). While not quantified, it is assumed that numerous additional individuals learned about the Plan and the survey at events but may not have participated in the poster activities.

Figure 1 LA River Outreach Events and Survey Participation by Zipcode



Outreach Responses by Zipcode

Outreach Events

- Pacoima Beautiful
 - Arbor Day, North Hollywood Park- April 28, 2018
 - Imagine Green Meeting, Cesar Chavez Learning Academy – April 30, 2018
 - Youth United Toward Environmental Protection Weekly Meeting, Pacoima City Hall – May 9, 2018
 - 51st Annual Pacoima Holiday Parade – December 8, 2018*
 - Monthly Members meeting – December 13, 2018*
 - Noche de Artesanias Holiday Giveaway – December 14, 2018*
- Long Beach Conservation Corps
 - FOLAR River Clean-up –April 28, 2018
 - Community Resource Fair, Jordan High School – May 5, 2018
 - Uptown Farmer’s Market, Houghton Park – May 7, 2018
 - Bixby Knolls Farmer’s Market, Atlantic Avenue – May 10, 2018
 - Dominguez Gap/ Tree Planting – November 17, 2018*
 - Uptown Farmers Market- January 17, 2019
 - Empowerment Congress Summit – January 19, 2019
- Mujeres de la Tierra
 - Environmental Summit, Sonia Sotomayor Academy for Arts and Science- April 28, 2018*¹
 - Unidas por Nela 'Dia del Niño', Rio de Los Angeles State Park –April 29, 2018*
 - Bird Day, Audubon Center, Debs State Park – May 12, 2018*
 - Glendale After School Youth Sports Program’s Volleyball Championship Day – January 19, 2019*
 - Huntington Park Tree People- Fruit Tree Give away – January 5, 2019*
 - Senator Maria Elena Durazo Community Swearing-in Ceremony – January 20, 2019*

¹ * Denotes poster activity conducted at outreach event

- From Lot to Spot
 - Lynwood Earth Day, Yvonne Burke Park – April 28, 2018
 - South Gate Jr. Athletic Association Baseball Signups – May 5, 2018
 - Paramount Farmer’s Market – May 25, 2018
 - Citadel Outlets – January 5 & 12, 2019
 - East Rancho Dominguez Park Snow Day – January 5, 2019
 - Boyle Heights Community Market"- January 13
 - Maria Elena Durazo Swearing In – January 20, 2019

- LA County Bike Coalition
 - LA County Bike Coalition Sunday Fun Day – May 6, 2018*
 - Elysian Valley Slow Ride – May 12, 2018*
 - 18th Annual LA River Ride – June 3, 2018*
 - Hope on the River – May 30, 2018
 - CicLAvia-Heart of LA Presented by Metro – December 2, 2018
 - LACBC Member Open House Party – December 6, 2018
 - Montebello Bike Coalition Holiday Party – December 8, 2018
 - Central Neighborhood Bike Ambassadors January Meeting – January 7, 2019

- TreePeople
 - Arbor Day, North Hollywood Park – April 28, 2018
 - AQMD Seniors Celebration – May 17, 2018
 - Santa Monica Climate Fest – May 19, 2018
 - LAUSD 5k – November 17, 2018
 - Fruit Tree Distribution – December 1, 2018
 - Park Work Day – January 10, 2019
 - Mountain Restoration – January 12, 2019
 - Park Planting – January 19, 2019

- Trails4All
 - LAC Parks After Dark (PAD) Movie Night, Mona Park – January 4, 2019
 - LAC Parks After Dark (PAD) Snow Day, Mona Park – January 5, 2019
 - Miscellaneous trail user/stable outreach, Downey area – January 4-20, 2019
 - Miscellaneous trail user/stable outreach, Compton area – January 6-19, 2019
 - City of Downey "Keep Downey Beautiful" event – January 19, 2019
- Amigos De Los Rios
 - Peck Road Conservation Park – January 5, 2019*
 - Bassett High School – January 12, 2019*
 - Bosque del Rio Hondo – January 19, 2019*
- Watershed Conservation Authority
 - Anthony Rendon Holiday Party and Annual Toy Drive – December 6, 2018
- L.A. River Master Plan community meeting, Woodland Hills – February 13, 2019
- Canoga Park neighborhood council meeting – February 27, 2019

PUBLIC INPUT RECEIVED THROUGH SURVEY

There were a total of 3,820 participants in the outreach survey, representing a diverse array of participant age groups. As seen in Figure 3, *Survey Engagement Participant Age*, the age groups with the lowest percentage of participants (10 percent each) are under 18 years old, 18-24 years old, and over 65 years, as shown in Figure 3, *Survey Engagement Participant Age*.

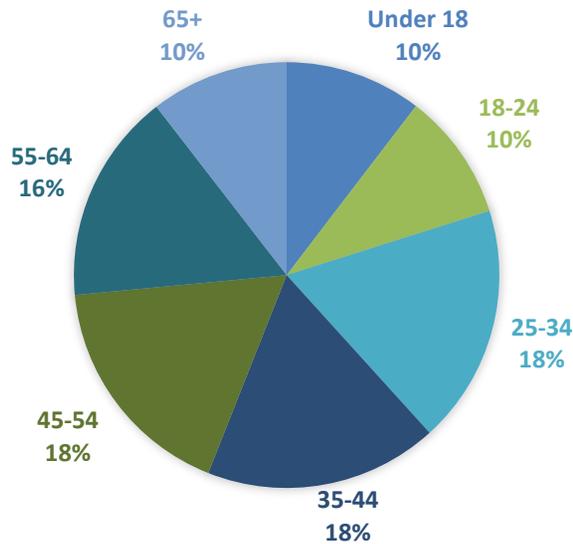
Due to the variety of conditions present along the River, survey responses were analyzed based on participants' zipcodes² (geography), to determine how location affected responses. Geographic analyses included comparing responses of those who reside within zipcodes that are

² Participants were asked to provide a zipcode during the outreach survey. Results indicate that 28% of respondents reside in the Lower River area, and 50% in the Upper River area. Zipcodes were not provided by 22% of respondents.

within ½ mile of the River with those that reside farther from the River, as well as comparing survey responses of participants living in proximity (zipcodes within ½ mile) of the Lower and Upper River. Although responses varied slightly within the aforementioned categories, they do not indicate any substantial differences between respondents based on proximity to the River or location in the Upper or Lower portions of the River that would impact plan development. Refer to Appendix A for additional details of these analyses.

Responses were also analyzed by how often participants reported visiting the River to determine if responses from frequent visitors differed from responses by infrequent visitors. No substantial differentiations existed between participants that visited the River once a month or more and those that visited the River less frequently.

FIGURE 3 SURVEY ENGAGEMENT PARTICIPANT AGE



As shown in Figure 4, *Survey Engagement Visitation Frequency*, the largest percentage of participants visit the River a few times a year (31 percent), in contrast to the 41 percent who visit once a year or less. This indicates opportunities for additional outreach to engage potential users. Seven respondents (~0.5 percent) noted that they live within the River corridor. Given the unique perspective of River corridor residents, their comments related to safety concerns and River Ranger roles are highlighted in this summary.

FIGURE 4 SURVEY ENGAGEMENT VISITATION FREQUENCY

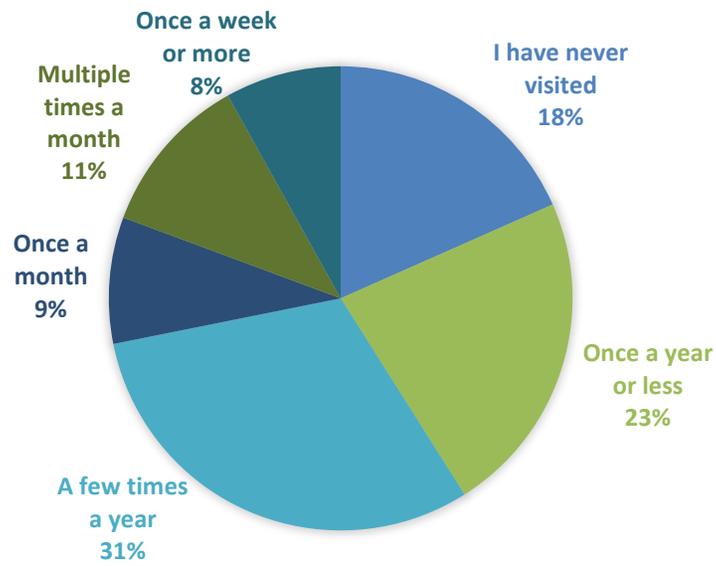
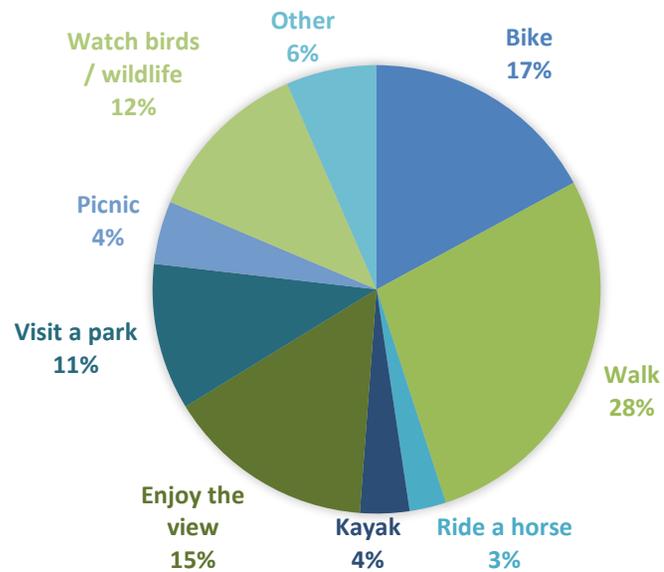


Figure 5, *Survey Engagement Activity Use*, illustrates the activities participants engage in when they visit the River. Responses indicate that trail use (walking, biking, horse-riding) and other passive activities (wildlife watching and enjoying the view) are the most popular river activities amongst survey participants. Activities identified by respondents as “other” activities not included in the survey questions are listed below.

FIGURE 5 SURVEY ENGAGEMENT ACTIVITY USE



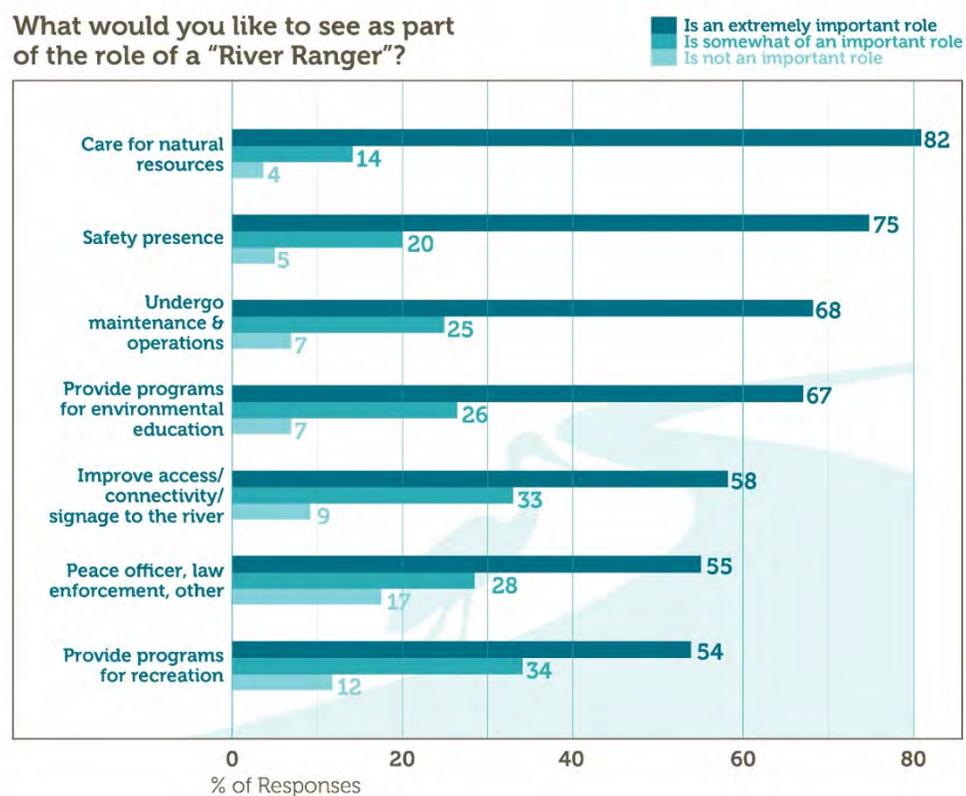
Additional Activity Use Comments by Participants:

- Connect with nature, meditate, relax, explore
- Connect with neighbors and friends, use path to connect routes
- Work or live nearby, visit establishments along the River
- Live on the River
- Walk dog, jog/run, skate, hike, group bike rides
- Photography, paint, fish
- Volunteer, plant trees, clean up, field trips, homeless outreach
- Collect scientific surveys with apps such as iNaturalist and eBird
- Attend public events, art walks and festivals, plays, movie nights, tours and workshops

SURVEY QUESTION: WHAT WOULD YOU LIKE TO SEE AS PART OF THE ROLE OF A RIVER RANGER?

Figure 6, *Survey Engagement Ranger Role Priorities*, summarizes priorities expressed by participants for the role of River Rangers. All roles were considered important, yet ‘care for natural resources’, ‘provide a safety presence’, ‘undergo maintenance and operations’ and ‘provide programs for environmental education’ were identified as the most important roles for River Rangers. Safety presence was favored over law enforcement, with approximately 75 percent and 55 percent identifying these as extremely important roles, respectively.

FIGURE 6 SURVEY ENGAGEMENT RANGER ROLE PRIORITIES



In addition to completing the survey prioritization activity, approximately 1,200 participants provided comments that addressed the roles of a River Ranger. Common themes from comments received followed by examples are identified in Table 1 below.

TABLE 1 RIVER RANGER ROLES COMMENT SUMMARY

Coordination, Collaboration and Enhanced Access	<ul style="list-style-type: none"> ▪ Act as a bridge to connect the public with available information and coordinate resources ▪ An accessible entity that directs questions and concerns to the applicable agencies ▪ Ambassadors that increase communication with communities ▪ Provide way to contact Rangers regarding issues and suggestions ▪ A liaison between communities and larger entities to develop a shared understanding ▪ Enhance access to and engagement with the River ▪ Connect organizations to collaborate and enhance the River ▪ Facilitate art installations ▪ Be a visible presence along the River ▪ Use tax dollars appropriately
Environmental Stewardship, River Engagement and Revitalization	<ul style="list-style-type: none"> ▪ Facilitate understanding of and curiosity towards the unique ecosystem of the River ▪ Share knowledge of native, historical and environmental context of the River ▪ Native plant and animal educational signage ▪ Include indigenous communities in revitalization process ▪ Protect wildlife ▪ Engage youth and families and facilitate implementation of environmental stewardship and other programs ▪ Host clean-ups and keep clean of trash and debris. Provide advice for River use ▪ Create understanding and appreciation of the River and its watershed, including tributaries ▪ Promote existence and importance of sustained River system with everyday life ▪ Assist in restoration projects and facilitate implementation of revitalization goals ▪ Plant vegetation along River ▪ Invite communities to participate in activities along the River ▪ Provide educational programming ▪ Field research
Safety Presence, Enforcement and	<ul style="list-style-type: none"> ▪ Have a safety presence as an informed, educated protector and patrol, though different than the capacity of a peace officer or law enforcement

TABLE 1 RIVER RANGER ROLES COMMENT SUMMARY

Appropriate River Use	<ul style="list-style-type: none">▪ Continual safety presence visible along the River▪ Reachable in emergency situations in conjunction with locator signage▪ Have safety training to perform in emergency situations▪ Communicate safety hazards to visitors and report unsafe conditions▪ A friendly presence to inform, who can also enforce regulations▪ Keep pathways well-lit and maintained▪ Have jurisdictional capacity to extend role beyond River boundaries▪ Enforce proper access point usage▪ Enforce leash laws, fishing use, overnight camping restrictions, trash and debris on pathways, and unsafe use on the River▪ Provide information on safe Equestrian trail interaction and usage▪ Monitor drug activity, crime, graffiti, litter
Integration with Community	<ul style="list-style-type: none">▪ Be from the community they are serving▪ Be multilingual▪ Diversely staffed to represent inclusiveness of River’s surrounding communities▪ Knowledgeable of local issues affecting the community▪ Integrate at-risk youth into education and hiring programs▪ Provide leadership development and community and youth education and job training▪ Provide outreach to disadvantaged youth, guardians, and teachers, and provide shuttle services to allow visitors to experience the River▪ Encourage community participation and provide information about improvements, events and warnings on the River
Homelessness and Outreach	<ul style="list-style-type: none">▪ Visitor concerns with continued existence of homeless encampments▪ Provide substantial homeless outreach role to balance the relationship of those living along the River with safety concerns of visitors▪ Provide resources and connections to services and opportunities to secure pathways to housing▪ Provide and maintain trash receptacles and restrooms▪ Engage with and integrate homeless populations to larger community

TABLE 1 RIVER RANGER ROLES COMMENT SUMMARY

	<ul style="list-style-type: none">▪ Ensure responsible and safe use of the River▪ Address public health concerns▪ Educate on River care and protection▪ Provide training, education and employment programs
Programming Opportunities	<ul style="list-style-type: none">▪ Clean Ups▪ River walks▪ Bird walks▪ Campfires▪ Environmental education▪ Community gardening▪ Community events and classes▪ River specific events▪ Holiday celebrations▪ Beautification and reforestation/planting▪ Tours▪ Outdoor education and recreation▪ Trail creation▪ Merit badge programs▪ Bike repair▪ Nighttime activities involving astronomy and hiking▪ Ensuring accessibility along the River
Comments from homeless individuals who identified as residing in/near the River	<ul style="list-style-type: none">▪ Helping homeless and distributing resources▪ Clean up and maintenance▪ Assisting with relations between neighbors▪ Providing education to care for the river▪ Other comments addressed the relationship between residents and future rangers. For example, comments included: ‘treat ethically’, and that ‘in the past ‘safety enforcement’ has resulted in seizing and trashing possessions’

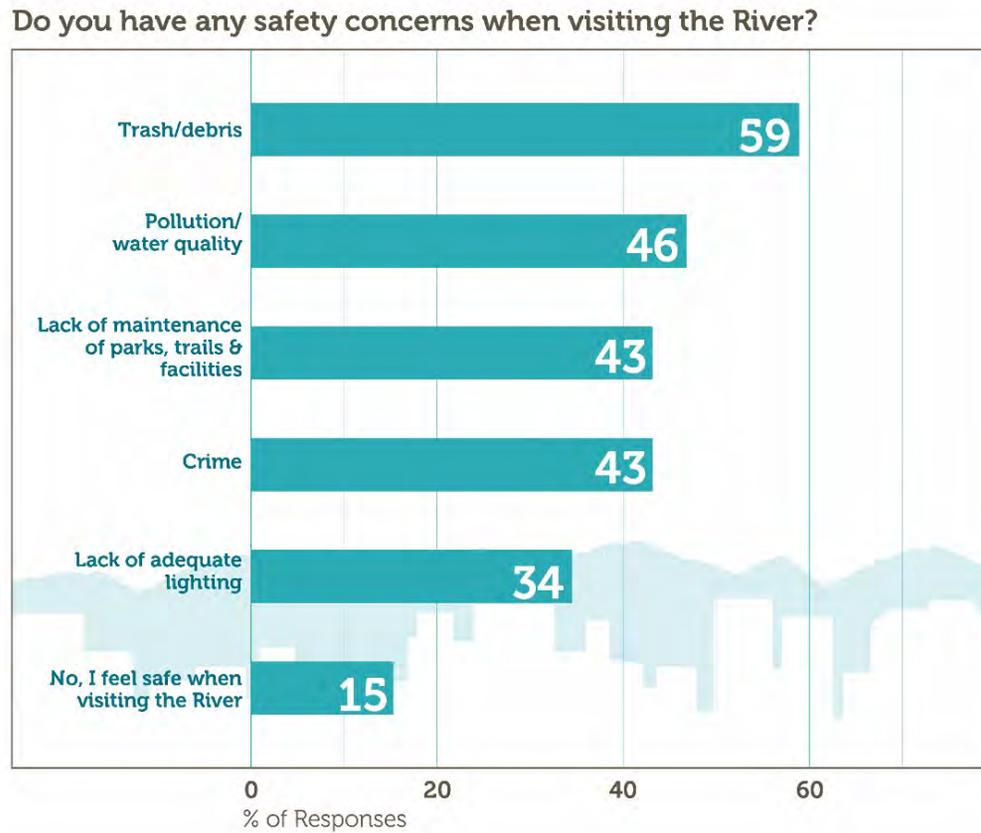
Results from Phase 1 engagement activities strongly resemble cumulative results. While the question regarding desirable Ranger Roles revealed similar preferences between both phases, comprehensive results indicated an increase in the importance of improving access/connectivity/signage to the River, providing programming for recreation, and providing programming for environmental education, as compared to Phase 1 results.

Safety concerns related to lack of maintenance, crime, and pollution/water quality leveled out to reflect similar values based on cumulative input. Lack of adequate lighting increased significantly (14 percent) as a safety concern in comparison to Phase 1 only results, but still represented the least important safety concern overall.

SURVEY QUESTION: DO YOU HAVE ANY SAFETY CONCERNS WHEN VISITING THE RIVER?

As illustrated in Figure 7, *Survey Engagement Safety Concerns*, approximately 15 percent of visitors reported that they feel safe when visiting the River, while the remaining 85 percent of participants identified safety concerns associated with the River. Trash and debris concerns, identified by 59 percent of respondents, emerged as the leading safety concern. Of participants that have never visited the river, approximately 48 percent were most concerned about trash/debris and approximately 44 percent were concerned with pollution and water quality.

FIGURE 7 SURVEY ENGAGEMENT SAFETY CONCERNS



Approximately 680 comments were received with regards to safety concerns. Of these comments, approximately 310 referenced homelessness while approximately 50 referenced drug use. Common themes from comments received followed by examples of comments are identified in Table 2 below.

TABLE 2 SAFETY CONCERNS COMMENT SUMMARY

Public Safety	<ul style="list-style-type: none"> ▪ Lack of law enforcement presence ▪ Lack of signage, warning systems, and communication devices to facilitate utilization of emergency services ▪ Lack of education of safe and appropriate river use ▪ Public health concerns ▪ Water quality safety ▪ Risk of falling into River or drowning ▪ Lack of public restrooms ▪ Lack of drinking water fountains ▪ Lack of shade and respite ▪ Falling trees ▪ Graffiti ▪ Drug activity ▪ Crime ▪ Dogs off leash ▪ Sanitation concerns ▪ Lack of people utilizing space ▪ Drug use ▪ Robbery ▪ Gang violence
Bicycle and Pedestrian Usage	<ul style="list-style-type: none"> ▪ Bicycle and pedestrian safety ▪ Responsible and safe path and trail use ▪ Trail maintenance ▪ Lack of separate pedestrian and bike walkways ▪ Lack of bicycle repair stations ▪ Conflicts between different types of pathway users/ safe shared use ▪ Use of motorcycles and motorized bikes on bike paths
Access	<ul style="list-style-type: none"> ▪ Accessibility for seniors and disabled community

TABLE 2 SAFETY CONCERNS COMMENT SUMMARY

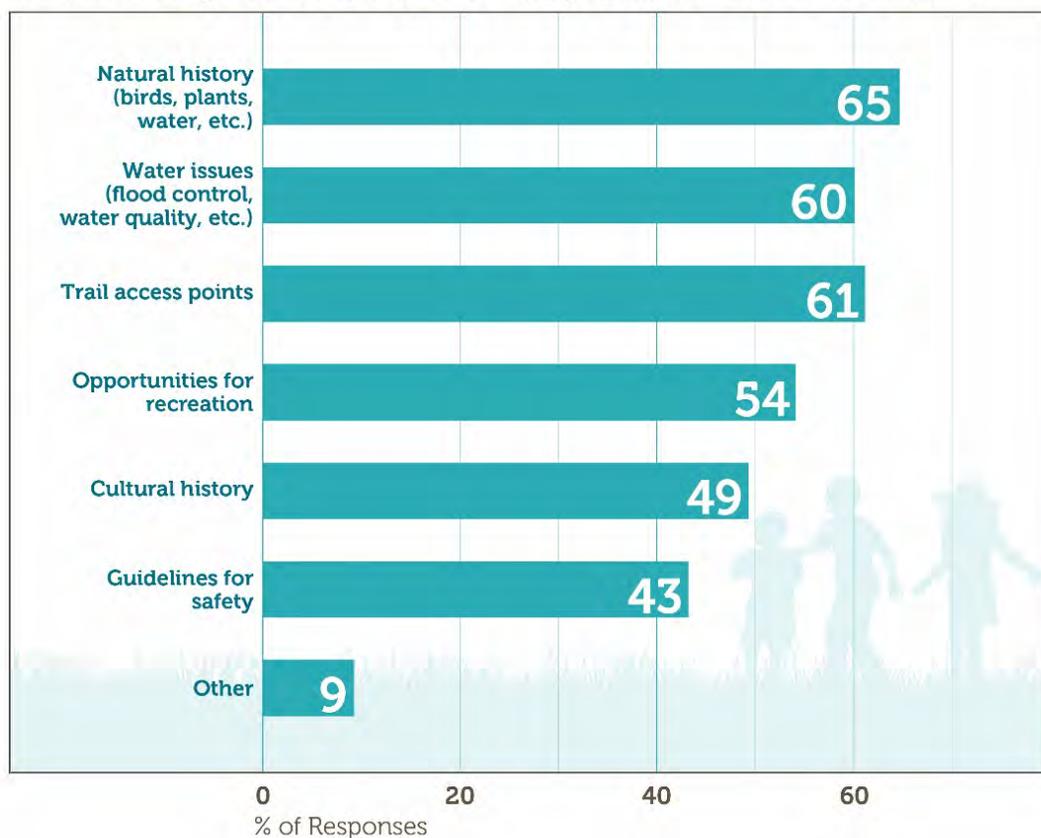
Public Safety	<ul style="list-style-type: none"> ▪ Lack of law enforcement presence ▪ Lack of signage, warning systems, and communication devices to facilitate utilization of emergency services ▪ Lack of education of safe and appropriate river use ▪ Public health concerns ▪ Water quality safety ▪ Risk of falling into River or drowning ▪ Lack of public restrooms ▪ Lack of drinking water fountains ▪ Lack of shade and respite ▪ Falling trees ▪ Graffiti ▪ Drug activity ▪ Crime ▪ Dogs off leash ▪ Sanitation concerns ▪ Lack of people utilizing space ▪ Drug use ▪ Robbery ▪ Gang violence
	<ul style="list-style-type: none"> ▪ Feeling trapped along isolated stretches of pathway; lack of access points ▪ Pathways hidden from view ▪ Evacuation protocols ▪ Removal of flood barriers
Night time use	<ul style="list-style-type: none"> ▪ Concerns about visiting at night ▪ Lack of lighting on pathways ▪ Ensure lighting does not impede on wildlife
Comments received from individuals who identified as residing on the River	<ul style="list-style-type: none"> ▪ Use of the term “safety” to wrongly invoke harm among marginalized communities ▪ Maintenance workers and police throw away personal items ▪ Police and city workers terrorize River residents ▪ Hostile neighbors ▪ Parks in neglect

SURVEY QUESTION: WHAT LOS ANGELES RIVER TOPICS WOULD YOU LIKE TO KNOW MORE ABOUT?

Figure 8, *Survey Engagement Additional Topic Information*, summarizes the areas of interest that participants were interested in learning more about. Participants were most interested in learning more about natural history of the River, water issues, and trail access points.

FIGURE 8 SURVEY ENGAGEMENT ADDITIONAL TOPIC INFORMATION

What Los Angeles River topics would you like to know more about?



Over 200 comments were received with regards to additional information on topics of interest. Common themes from comments received are identified, followed by examples of comments in Table 3, below.

TABLE 3 TOPICS OF INTEREST COMMENT SUMMARY

Educational Opportunities, Natural History and User Interaction	<ul style="list-style-type: none"> ▪ Ecological preservation and restoration ▪ Attraction of wildlife and potential for use as wildlife corridor ▪ Being a steward of the river ▪ Plant and animal biodiversity ▪ Natural resource protection ▪ User and trash impacts on the river ▪ Opportunities for climate resilience ▪ Ways to maintain balance between urban communities and natural resources ▪ Benefits of the river
River Use and Access:	<ul style="list-style-type: none"> ▪ How to locate and access trails ▪ Map of access paths and activities ▪ Safe and appropriate activities ▪ Hours of use ▪ Rules and regulations to protect river ▪ Addition of recycling and trash receptacles ▪ Prevention of waste dumping, litter, toxic chemicals, graffiti, etc.
Water Issues	<ul style="list-style-type: none"> ▪ Flooding impacts ▪ Interaction with other water systems ▪ Water recharge ▪ Water runoff recycling
Safety	<ul style="list-style-type: none"> ▪ Public safety opportunities and enforcement issues ▪ 24/7 access phone number for concerns and emergency situations ▪ Homeless issues ▪ Public utilization of river ▪ Addressing drug use
Recreational Activities	<ul style="list-style-type: none"> ▪ Available activities ▪ Recreational area boundaries ▪ Drone and kite use ▪ Extended parks and river access

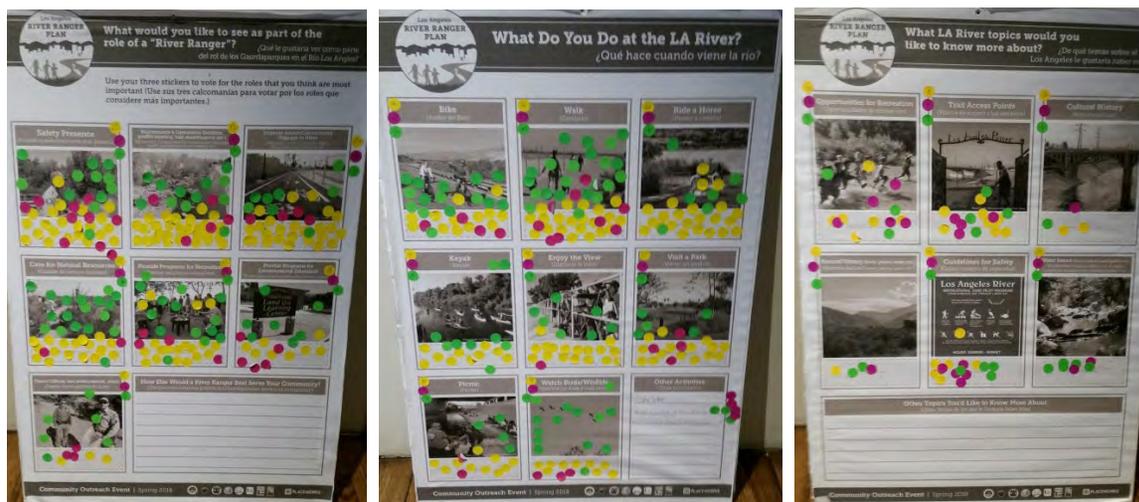
TABLE 3 TOPICS OF INTEREST COMMENT SUMMARY

	<ul style="list-style-type: none"> ▪ Increased local eateries along river ▪ Responsible dog ownership ▪ Fish populations and fishing information
Involvement	<ul style="list-style-type: none"> ▪ Volunteer opportunities ▪ Clean-ups ▪ NGOs to connect with ▪ Art collaboration opportunities ▪ Community gardens and beekeeping
Surrounding Communities	<ul style="list-style-type: none"> ▪ Income inequalities in communities surrounding the river ▪ Information and history of adjacent communities ▪ Wayfinding signs to community institutions
Cultural history:	<ul style="list-style-type: none"> ▪ Local history ▪ Cultural and native history specifically related to indigenous populations and their connection to the river
Connectivity	<ul style="list-style-type: none"> ▪ Bike trails ▪ Connectivity and accessibility ▪ Trail completion updates ▪ Maintenance ▪ Separate pedestrian paths ▪ Signage indicating type of path ▪ Stops of interest along path
River Updates	<ul style="list-style-type: none"> ▪ Upcoming projects and maintenance information and alerts ▪ Future enhancement and revitalization plans and timeline for completion ▪ Adjacent developments ▪ State of river
Comments received from individuals who identified as residing on the River	<ul style="list-style-type: none"> ▪ Employment programs and opportunities ▪ Bike tours ▪ Housing ▪ Maintenance ▪ Services and materials

PUBLIC INPUT RECEIVED THROUGH EVENTS

Fifty in-person outreach efforts were conducted between April 2018 and February 2019 (refer to events listed above and in Figure 1). In-person events were intended to provide information about the Plan and build an interest base for future outreach activities, as well as to solicit input through the survey and/or participation in poster activities that mirrored survey questions. This section provides an overview of participation and outcomes. Examples of poster activity boards are shown below in Figure 9.

FIGURE 9 ENGAGEMENT POSTER ACTIVITY BOARDS



It is estimated that 188 participants in Phase 1 and 220 in Phase 2, totaling approximately 400 participants based on NGO reporting, completed the in-person poster activities at up to seventeen events which included demographic questions, activity and usage information, and prioritization activities. Events that did not utilize the poster activities provided copies of the online engagement survey for participants to complete, which were included in the online engagement survey results, and in the overall survey results summarized above.

POSTER ACTIVITY RESULTS

Based on outcomes of poster activities as reported by NGOs, poster activities generally reflected similar preferences and concerns to those of the survey activity. Overall outcomes of the activities, representing approximately 9.6% of overall engagement participation, are summarized below in Tables 4 through 8.

TABLE 4 POSTER ACTIVITY – VISITING FREQUENCY

VISITING FREQUENCY	# OF DOTS PLACED
I have never visited	100
Once a year or less	53
A few times a year	56
Once a month	13
Multiple times a month	24
Once a week or more	21

TABLE 5 POSTER ACTIVITY – RIVER ACTIVITIES

ACTIVITIES	# OF DOTS PLACED
Walk	143
Bike	108
Enjoy the View	66
Ride a Horse	64
Watch Birds	61
Visit a Park	57
Kayak	49
Picnic	41

POSTER ACTIVITY: WHAT WOULD YOU LIKE TO SEE AS PART OF THE ROLE OF A “RIVER RANGER”?

As in the survey engagement, poster activity participants were prompted by “What would you like to see as part of the role of a River Ranger?” and were asked to identify their top three priorities using the provided stickers. Safety Presence surfaced as the top priority, while Law Enforcement/Peace Officer received the least support. Table 6 compares cumulative results on survey and poster activity outreach. Priorities of River Ranger roles were similar for both engagement methods, although the poster activity participants put more weight on access and connectivity and less weight on environmental education programs. The top three priority roles remained largely the same between the two methods while the lowest priority for both activities was a law enforcement role.

TABLE 6 COMPARISON OF CUMULATIVE RIVER RANGER ROLE PRIORITY RANKINGS FOR SURVEY ENGAGEMENT AND POSTER ACTIVITY

RANGER ROLE	SURVEY ENGAGEMENT PRIORITY RANK*	POSTER ACTIVITY PRIORITY RANK**
Care for Natural Resources	1	1
Safety Presence	2	3
Undergo Maintenance & Operations	3	2
Provide Programs for Environmental Education	4	6
Improve Access/Connectivity/ Signage	5	4
Provide Programs for Recreation	6	5
Peace Officer, Law Enforcement, Other	7	7

* Priority ranks utilizing the information from survey engagement are expressed as weighted averages of responses depicting roles as either not important (1), somewhat important (2), or extremely important (3).

** Priority ranks utilizing information from poster activities are expressed as the number of dots placed for each role. Poster activity participants were given three dots and instructed to choose their top three choices.

POSTER ACTIVITY: DO YOU HAVE ANY SAFETY CONCERNS WHEN VISITING THE RIVER?

Table 7 below shows the summary of dots cumulatively placed on the Safety Concerns activity board. “Trash/debris” was overwhelmingly the main safety concern, similar to the survey results. One of the activities was conducted in a community that had experienced a recent drowning in the nearby River; this community identified River water safety as the greatest concern.

TABLE 7 POSTER ACTIVITY – SAFETY CONCERNS

SAFETY CONCERNS	# OF DOTS PLACED	OTHER CONCERNS
Trash/Debris	241	<ul style="list-style-type: none"> ▪ Safety to avoid drowning ▪ Fear of river overflow ▪ No safe access to River ▪ Homeless camps ▪ Speeding bicyclists ▪ Lack of security presence
Lack of Maintenance	130	
Pollution/Water Quality	115	
Crime	107	
Lack of Adequate Lighting	103	
Other	54	
No, feel safe when visiting	53	

Priority ranks utilizing information from poster activities are expressed as the number of dots placed for each role. Poster activity participants were given three dots and instructed to choose their top three choices.

POSTER ACTIVITY: WHAT LOS ANGELES RIVER TOPICS WOULD YOU LIKE TO KNOW MORE ABOUT?

Participants indicated which Los Angeles River topics they would like more information on. Results are presented below in addition to open ended comments submitted by participants.

TABLE 8 POSTER ACTIVITY – INFORMATION PRIORITIES

TOPICS	# OF DOTS PLACED
Water Issues	112
Recreation Opportunities	100
Trail Access Points	94
Natural History	86
Cultural History	78
Guidelines for Safety	66

Additional comments from poster activity participants included:

- Homelessness issue as safety issue as well as addressing lack of resources.
- Include nighttime tours, holiday festivals.
- More information regarding pedestrian/bike bridge crossings.
- Surprise at previously unknown recreation opportunities, such as equestrian use.
- Address maintenance issues.
- Clear information on closures and detours, and updates on access improvements.
- Interest in playground manager role.
- Many youth are unaware of what a park ranger is.
- Ranger department should work with other city departments like engineering, arts, recreation and parks, and others.

A P P E N D I X B - A T T A C H M E N T 1

E X A M P L E S O F O U T R E A C H M A T E R I A L S





OUTREACH SURVEY

We need your input! The LA River Ranger Program is envisioned as a new program to make the LA River safer and more inviting.

By completing this survey, you are helping to ensure that the River Ranger Plan reflects your community's needs. Thank you for assisting!

This project is a joint effort between the Santa Monica Mountains Conservancy (SMMC), the San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (RMC) and their Joint Powers Authorities (JPAs).

Please return this survey directly to the organization that provided it to you or send it to the Mountains Recreation & Conservation Authority (570 West Avenue 26, Suite 100, Los Angeles, CA 90065) by May 15th.

If you would prefer to complete the survey online, please go to: www.surveymonkey.com/r/LARiverRangerOutreach

1. What would you like to see as part of the role of a "River Ranger"?

	Is not an important role for a River Ranger	Is somewhat of an important role for a River Ranger	Is an extremely important role for a River Ranger
Safety presence	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Undergo maintenance and operations (facilities, graffiti removal, trail maintenance, etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Improve access/connectivity/signage to the river	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Care for natural resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Provide programs for recreation	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Provide programs for environmental education	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Peace officer, law enforcement, other	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

How else would a River Ranger best serve your community?

2. What Los Angeles River topics would you like to know more about? (choose all that apply)

- Opportunities for recreation
- Trail access points
- Cultural History
- Other (please specify): _____
- Natural history (birds, plants, water, etc.)
- Guidelines for safety
- Water issues (flood control, water quality, etc.)

(continued on back)

3. Do you have any safety concerns when visiting the River? (choose all that apply)

- | | |
|--|--|
| <input type="checkbox"/> No, I feel safe when visiting the River | <input type="checkbox"/> Crime |
| <input type="checkbox"/> Lack of adequate lighting | <input type="checkbox"/> Pollution/water quality |
| <input type="checkbox"/> Trash/debris | <input type="checkbox"/> Lack of maintenance of parks, trails and facilities (restrooms, etc.) |
| <input type="checkbox"/> Other (please specify): | |
-

4. How often do you visit the Los Angeles River?

- | | | |
|---|---|---|
| <input type="checkbox"/> I have never visited | <input type="checkbox"/> A few times a year | <input type="checkbox"/> Multiple times a month |
| <input type="checkbox"/> Once a year or less | <input type="checkbox"/> Once a month | <input type="checkbox"/> Once a week or more |

5. What do you do at the Los Angeles River? (choose all that apply)

- | | | |
|--|---|---|
| <input type="checkbox"/> Bike | <input type="checkbox"/> Kayak | <input type="checkbox"/> Picnic |
| <input type="checkbox"/> Walk | <input type="checkbox"/> Enjoy the view | <input type="checkbox"/> Watch birds/wildlife |
| <input type="checkbox"/> Ride a horse | <input type="checkbox"/> Visit a park | |
| <input type="checkbox"/> Other (please specify): | _____ | |

6. What language(s) would you like to see represented on the River? (i.e. spoken by staff, signage, etc.)

- | | | |
|----------------------------------|-------------------------------------|--|
| <input type="checkbox"/> English | <input type="checkbox"/> Korean | <input type="checkbox"/> Japanese |
| <input type="checkbox"/> Spanish | <input type="checkbox"/> Armenian | <input type="checkbox"/> Russian |
| <input type="checkbox"/> Chinese | <input type="checkbox"/> Vietnamese | <input type="checkbox"/> Other (please specify): |
| <input type="checkbox"/> Tagalog | <input type="checkbox"/> Farsi | _____ |

7. Where do you live? (optional) City _____ ZIP Code _____

8. What age category best describes you?

- | | | | |
|-----------------------------------|--------------------------------|--------------------------------|------------------------------|
| <input type="checkbox"/> Under 18 | <input type="checkbox"/> 25-34 | <input type="checkbox"/> 45-54 | <input type="checkbox"/> 65+ |
| <input type="checkbox"/> 18-24 | <input type="checkbox"/> 35-44 | <input type="checkbox"/> 55-64 | |

9. Would you be interested in future employment or volunteer opportunities?

- Yes, I would be interested in future employment opportunities
- Yes, I would be interested in future volunteer opportunities
- No, I am not interested

If yes, or for project updates, please provide your name and email address (optional): _____



ENCUESTA DE DIFUSIÓN

¡Necesitamos su colaboración! El Programa de Guardaparques del Río Los Angeles se está desarrollando para hacer al Río Los Angeles más seguro y atractivo.

Al responder esta breve encuesta está usted ayudando a que el programa refleje las necesidades de su comunidad. ¡Muchas Gracias por su participación!

El proyecto es un esfuerzo conjunto entre Santa Monica Mountains Conservancy (SMMC) y San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (RMC), así como sus respectivas Autoridades de Poderes Conjuntos (AJPs, por sus siglas en inglés).

Por favor regrese esta encuesta a la organización que se la dio o envíela por correo a: Mountains Recreation & Conservation Authority (570 West Avenue 26, Suite 100, Los Angeles, CA 90065) antes del 15 de Mayo.

Si lo prefiere, también puede completar la encuesta en línea: www.surveymonkey.com/r/EncuestaRioLA

1. ¿Qué le gustaría ver como parte del rol de los Guardaparques en el Río Los Angeles?

	No es un rol importante para los Guardaparques	Es un rol algo importante para los Guardaparques	Es un rol extremadamente importante para los Guardaparques
Fomentar la seguridad a través de su presencia	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Operaciones y mantenimiento (instalaciones, limpiando graffiti, mantenimiento de senderos, etc.)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Mejorando accesos, conectividad y señalamiento para llegar al río	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cuidado de recursos naturales	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Proveer programas recreativos	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Proveer programas educativos sobre el medio ambiente	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Operar como agentes de la ley	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

¿De qué otras maneras podrían los Guardaparques servir a su comunidad?

2. ¿De qué temas sobre el Río Los Angeles le gustaría saber más? (elija todos los que apliquen)

- | | |
|--|---|
| <input type="checkbox"/> Oportunidades de recreación | <input type="checkbox"/> Historia natural (aves, plantas, agua, etc.) |
| <input type="checkbox"/> Puntos de acceso a los senderos | <input type="checkbox"/> Guías/consejos de seguridad |
| <input type="checkbox"/> Historia cultural | <input type="checkbox"/> Problemas relacionados con el agua (control de inundaciones, calidad del agua, etc.) |
| <input type="checkbox"/> Otra (especifique): | |

(continúe al reverso)

3. ¿Tiene algún problema de seguridad al visitar el río? (elija todos los que apliquen)

- | | |
|---|--|
| <input type="checkbox"/> No tengo ningún problema, me siento segura/seguro cuando visito el río | <input type="checkbox"/> Crimen |
| <input type="checkbox"/> Falta de iluminación suficiente | <input type="checkbox"/> Falta de mantenimiento de parques, senderos e instalaciones (baños, etc.) |
| <input type="checkbox"/> Basura/restos orgánicos (ramas, etc.) | <input type="checkbox"/> Contaminación/calidad del agua |
| <input type="checkbox"/> Otra (especifique): _____ | |

4. ¿Con qué frecuencia visita el Río Los Ángeles?

- | | | |
|---|---|---|
| <input type="checkbox"/> Nunca he ido | <input type="checkbox"/> Pocas veces al año | <input type="checkbox"/> Varias veces por mes |
| <input type="checkbox"/> Una vez al año o menos | <input type="checkbox"/> Una vez al mes | <input type="checkbox"/> Una o más veces por semana |

5. ¿Qué hace cuando viene la río? (seleccione todas las opciones que apliquen)

- | | | |
|--|---|---|
| <input type="checkbox"/> Andar en Bici | <input type="checkbox"/> Kayak | <input type="checkbox"/> Picnic |
| <input type="checkbox"/> Caminar | <input type="checkbox"/> Disfrutar la vista | <input type="checkbox"/> Observar las aves y vida salvaje |
| <input type="checkbox"/> Pasear a caballo | <input type="checkbox"/> Visitar un parque | |
| <input type="checkbox"/> Otra (especifique): _____ | | |

6. ¿Qué idioma (s) le gustaría ver representado en el río? (hablado por el personal, señalamientos, etc.)

- | | | |
|----------------------------------|-------------------------------------|--|
| <input type="checkbox"/> Inglés | <input type="checkbox"/> Koreano | <input type="checkbox"/> Japonés |
| <input type="checkbox"/> Español | <input type="checkbox"/> Armenio | <input type="checkbox"/> Ruso |
| <input type="checkbox"/> Chino | <input type="checkbox"/> Vietnamita | <input type="checkbox"/> Otra (especifique): _____ |
| <input type="checkbox"/> Tagalog | <input type="checkbox"/> Farsi | |

7. ¿Dónde vive? (opcional)

Ciudad _____ Código Postal / ZIP _____

8. ¿En cuál de los siguientes grupos encaja su edad?

- | | | | |
|-------------------------------------|--------------------------------|--------------------------------|-----------------------------------|
| <input type="checkbox"/> Menor a 18 | <input type="checkbox"/> 25-34 | <input type="checkbox"/> 45-54 | <input type="checkbox"/> 65 y más |
| <input type="checkbox"/> 18-24 | <input type="checkbox"/> 35-44 | <input type="checkbox"/> 55-64 | |

9. ¿Le interesarían las oportunidades de empleo o voluntariado?

- Sí, estoy interesada/interesado en oportunidades laborales futuras
- Sí, estoy interesada/interesado en oportunidades futuras de voluntariado
- No, no estoy interesada/interesado

Si sí, por favor proporcione su nombre y su email (opcional):



What Do You Do at the LA River?

¿Qué hace cuando viene la río?

Bike
(Andar en Bici)

(Place Stickers Here)

Walk
(Caminar)

(Place Stickers Here)

Ride a Horse
(Pasear a caballo)

(Place Stickers Here)

Kayak
(Kayak)

(Place Stickers Here)

Enjoy the View
(Disfrutar la vista)

(Place Stickers Here)

Visit a Park
(Visitar un parque)

(Place Stickers Here)

Picnic
(Picnic)

(Place Stickers Here)

Watch Birds/Wildlife
(Observar las aves y vida salvaje)

(Place Stickers Here)

Other Activities
(Otras Actividades)



What would you like to see as part of the role of a "River Ranger"?

¿Qué le gustaría ver como parte del rol de los Guardaparques en el Río Los Angeles?

Use your three stickers to vote for the roles that you think are most important (Use sus tres calcomanías para votar por los roles que considere más importantes.)

Safety Presence
(Fomentar la seguridad a través de su presencia)

(Place Stickers Here)

Maintenance & Operations (facilities, graffiti removal, trail maintenance, etc.)
(Operaciones y mantenimiento (instalaciones, limpiando graffiti, mantenimiento de senderos, etc.))

(Place Stickers Here)

Improve Access/Connectivity /Signage to River
(Mejorando accesos, conectividad y señalamiento para llegar al río)

(Place Stickers Here)

Care for Natural Resources
(Cuidado de recursos naturales)

(Place Stickers Here)

Provide Programs for Recreation
(Proveer programas recreativos)

(Place Stickers Here)

Provide Programs for Environmental Education
(Proveer programas educativos sobre el medio ambiente)

(Place Stickers Here)

Peace Officer, law enforcement, other
(Operar como agentes de la ley)

(Place Stickers Here)

How Else Would a River Ranger Best Serve Your Community?
(¿De qué otras maneras podrían los Guardaparques servir a su comunidad?)



Do you have any safety concerns when visiting the River?

¿Tiene algún problema de seguridad al visitar el río?

No, I feel safe when visiting the River
(No tengo ningún problema, me siento segura/seguro cuando visito el río)



Photo Credit: Jeff Houze

(Place Stickers Here)

Lack of adequate lighting
(Falta de iluminación suficiente)



(Place Stickers Here)

Trash/debris
(Basura/restos orgánicos [ramas, etc.])



Photo Credit: Ashley Bailey

(Place Stickers Here)

Crime
(Crimen)



Photo Credit: Jonathan Solis

(Place Stickers Here)

Pollution/water quality
(Contaminación/calidad del agua)



(Place Stickers Here)

Lack of maintenance of parks, trails & facilities (restrooms, etc.)
(Falta de mantenimiento de parques, senderos e instalaciones [baños, etc.])



Photo Credit: Nate Berg

(Place Stickers Here)

Other Safety Concerns
(Otras Preocupaciones de Seguridad)



What LA River topics would you like to know more about?

¿De qué temas sobre el Río Los Angeles le gustaría saber más?

Opportunities for Recreation (Oportunidades de recreación)



Photo Credit: U.S. Army Corps of Engineers

(Place Stickers Here)

Trail Access Points (Puntos de acceso a los senderos)



Photo Credit: Monica Almeida, New York Times

(Place Stickers Here)

Cultural History (Historia cultural)



(Place Stickers Here)

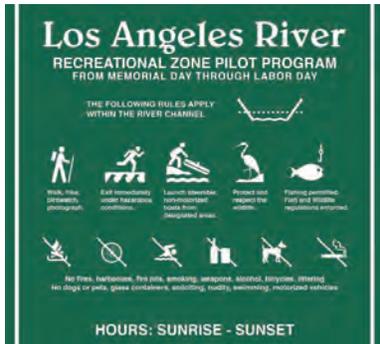
Natural History (birds, plants, water, etc.) (Historia natural [aves, plantas, agua, etc.])



Photo Credit: U.S. Army Corps of Engineers

(Place Stickers Here)

Guidelines for Safety (Guías/consejos de seguridad)



(Place Stickers Here)

Water Issues (flood control, water quality, etc.) (Problemas relacionados con el agua [control de inundaciones, calidad del agua, etc.])



Photo Credit: U.S. Army Corps of Engineers

(Place Stickers Here)

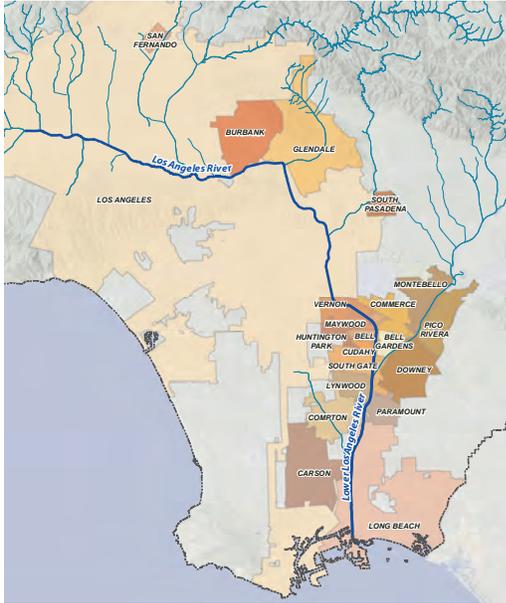
Other Topics You'd Like to Know More About (Otros Temas de los que le gustaría Saber Más)





Envisioning a Program to Make the LA River Safer and More Inviting

Why is the LA River Ranger Plan being developed?



As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent.

Assembly Bill 1558 Los Angeles River: River Ranger Program requires development of a program to provide a network of river rangers who assist the public at sites along the Los Angeles River and its tributaries. The program is envisioned to:

- 🌀 Establish a Los Angeles River identity
- 🌀 Improve public safety for visitors
- 🌀 Foster collaboration among those with jurisdiction over the river
- 🌀 Protect parks, open space, and other public space
- 🌀 Engage communities in the protection and preservation of the River and its resources
- 🌀 Promote diversity and inclusion
- 🌀 Promote equal access and equity among all communities along the River with regard to the development and placement of improvements along the river
- 🌀 Monitor the physical conditions, environmental health, and development of green space along the River
- 🌀 Coordinate the work of river rangers with programs and services

Who is leading the effort?

Santa Monica Mountains Conservancy (SMMC), the San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (RMC) and their Joint Powers Authorities (JPAs).

How will the Plan be developed?

Community and stakeholder input will inform the Program vision and components, and ensure that the program reflects community needs.

What is the timeline for the River Ranger Plan?

PHASE 1:	March through June 2018 <ul style="list-style-type: none"> Public Outreach and Stakeholder Engagement Program and Services Inventory Background Research and Case Studies Program Description and Framework to meet intent of AB1558
PHASE 2:	July 2018 to Spring 2019 <ul style="list-style-type: none"> Ongoing Outreach Plan and Pilot Program Development

Share Your Thoughts!

Complete the LA River Ranger Outreach Survey:

www.surveymonkey.com/r/LARiverRangerOutreach



Your input will help determine program components and priorities.

Thank you!

For comments and questions, please contact:

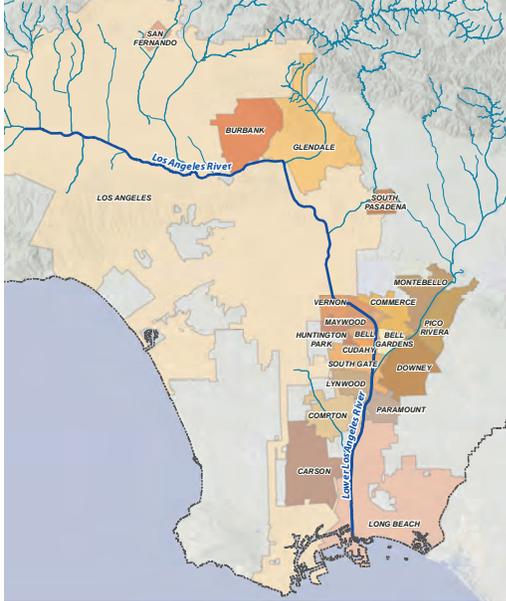
- Marybeth Vergara, RMC at mvergara@rmc.ca.gov
- info@smmc.ca.gov



Los Angeles
**RIVER RANGER
PLAN**

Ideando un Programa para hacer al Río Los Angeles Más Seguro y Atractivo

¿Por qué desarrollar el plan de Guardaparques para el Río Los Angeles?



A medida que el Río Los Angeles se convierte en un recurso comunitario se vuelve más urgente y necesario contar con seguridad pública, educación y mejores recursos.

El Proyecto de Ley 1558 de la Asamblea del Estado: Programa de Guardaparques para el Río Los Angeles requiere desarrollar un programa que provéa una red de guardaparques para asistir al público a lo largo del Río Los Angeles y sus tributarios. El programa tiene como fin:

- Crear la identidad del Río Los Angeles
- Mejorar la seguridad pública del área
- Fomentar colaboración entre las agencias con jurisdicción sobre el río
- Proteger parques, espacios abiertos y otros espacios públicos
- Involucrar a la comunidad en la protección y preservación del río y sus recursos
- Promover diversidad e inclusión
- Promover el igual acceso y la equidad entre las comunidades aledañas al río con respecto al desarrollo, distribución y ubicación de los mejoramientos a lo largo del río
- Monitorar las condiciones físicas, la salud del medio ambiente y la creación de áreas verdes a lo largo del río
- Coordinar el trabajo de los guardaparques del río con programas y servicios

¿Quién lidera este esfuerzo?

Santa Monica Mountains Conservancy (SMMC), San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (RMC) y sus Autoridades de Poderes Conjuntos (JPAs) por sus siglas en inglés).

¿Cómo se desarrollará el Plan?

La opinión de la comunidad y de partes interesadas informará la visión y componentes del Programa y asegurará que este refleje las necesidades de la comunidad.

¿Cuándo se llevará a cabo el Plan de Guardaparques del Río?

FASE 1: Marzo a Junio del 2018

- Difusión Pública e Involucrar a Partes Interesadas
- Inventario de Programas y Servicios
- Casos de Estudio e Investigación de Antepasados
- Descripción del Programa y Marco para Cumplir el Propósito de AB1558

FASE 2: Julio del 2018 a Primavera 2019

- La Difusión Continúa
- Desarrollo del Plan y Programa Piloto

¡Comparta su Opinión!

Participe por internet en nuestra encuesta de difusión:

www.surveymonkey.com/r/EncuestaRioLA



Su opinión ayudará a determinar los componentes y prioridades del programa.

¡Muchas Gracias!

Para Preguntas y Comentarios, contacte a:

- Marybeth Vergara de RMC a mvergara@rmc.ca.gov
- info@smmc.ca.gov





Making the Los Angeles River Safer and More Inviting

As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent. **Assembly Bill 1558 Los Angeles River: River Ranger Program** requires development of a program to provide a network of river rangers to assist the public along the River and its tributaries.

What are the Program Goals?

The mission of the program is to partner with communities and local agencies to promote access, safety, maintenance, resource protection, recreation, education, volunteer and work opportunities, and other community benefits. Topics that the Program will address are identified below. **For more information, see the Phase 1 Report at smmc.ca.gov/index.html and rmc.ca.gov.**



Maintenance and Resource Management



Photo Credit: U.S. Army Corps of Engineers



Public Safety



Recreation, Interpretation and Education Programs



Photo Credit: U.S. Army Corps of Engineers



Outreach



Administration and Coordination



Who is leading the effort?

State Conservancies with LA River jurisdiction:

- ◆ Santa Monica Mountains Conservancy (SMMC)
- ◆ San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (RMC)

And their respective Joint Powers Authorities (JPAs):

- ◆ Watershed Conservation Authority (WCA)
- ◆ Mountains Recreation and Conservation Authority (MRCA)

How is the Plan being developed?

The Plan is being developed in two phases:

PHASE 1: Spring-Summer 2018

Public outreach and stakeholder engagement to develop Program Mission and Goals



PHASE 2: Fall 2018-Spring 2019

Development of Plan and Pilot Program with input from stakeholders and the public

What have we heard from the Public?

In Phase 1:

12 Community Partner Organizations Supported Outreach

1300+ Surveys Completed

20 Events Attended

Safety Concerns

Trash/Debris

Water Quality

Maintenance

Crime



Role of a "River Ranger"

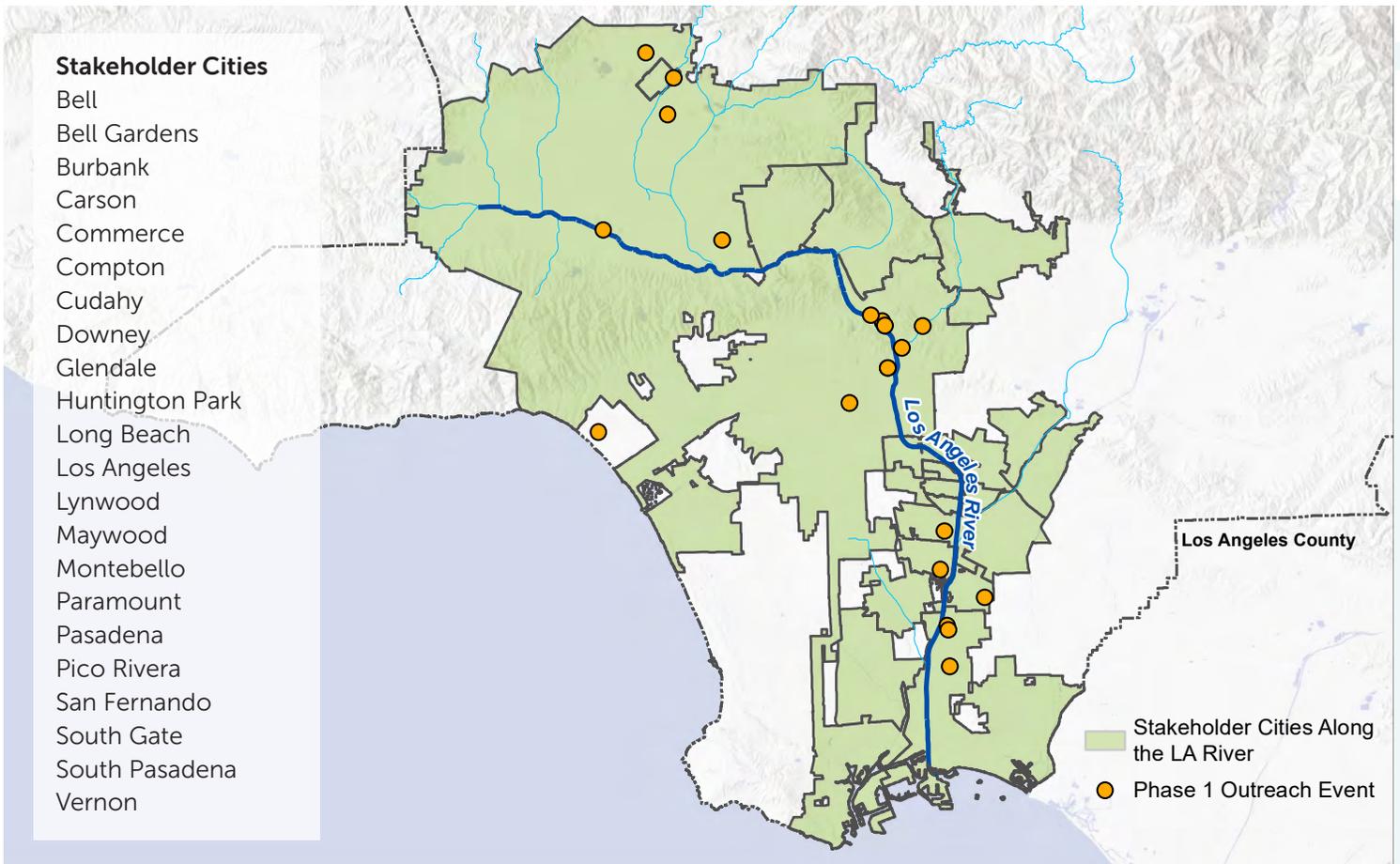
Care for Natural Resources

Maintenance & Operations

Safety Presence

Education & Recreation Programs

River Access & Connectivity



It's not too late to share your thoughts!

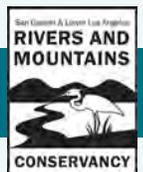


Complete the LA River Ranger Outreach Survey:
www.surveymonkey.com/r/LARiverRangerOutreach

Your input will help determine program components and priorities.

Thank you!

For comments and questions, please contact:
 Marybeth Vergara, RMC at mvergara@rmc.ca.gov - or - info@smmc.ca.gov





Haciendo al Río Los Ángeles Más Seguro y Atractivo

A medida que el Río Los Ángeles es adoptado como un recurso de la comunidad, se vuelven más urgentes la seguridad pública, la educación y el mejorar los recursos disponibles. El proyecto de ley **AB 1558 Río Los Ángeles: Programa de Guardaparques** requiere el desarrollo de un programa para proporcionar una red de guardaparques que asista al público a lo largo del río y sus afluentes.

¿Cuáles son las metas del programa?

La misión del programa es trabajar en conjunto con las comunidades y agencias locales para promover el acceso, la seguridad, el mantenimiento, la protección de recursos, la recreación, la educación, el voluntariado y las oportunidades laborales y otros beneficios para la comunidad. Los temas que abordará el Programa se identifican a continuación. Para obtener más información, consulte el Informe de la Fase 1 en smmc.ca.gov/index.html y rnc.ca.gov.



Mantenimiento y Manejo de Recursos



Photo Credit: U.S. Army Corps of Engineers



Seguridad Pública



Programas de Recreación, y Educación



Photo Credit: U.S. Army Corps of Engineers



Divulgación y Alcance a la Comunidad



Administración y Coordinación



¿Quién lidera este esfuerzo?

Conservaciones Estatales con Jurisdicción en el Río Los Ángeles:

- ◆ Santa Monica Mountains Conservancy (SMMC)
- ◆ San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (RMC)

Y sus Respectivas Autoridades de Poderes Conjuntos (JPAs):

- ◆ Watershed Conservation Authority (WCA)
- ◆ Mountains Recreation and Conservation Authority (MRCA)

¿Cómo se está desarrollando el Plan?

El Plan se está desarrollando en dos fases:

FASE 1:

Primavera-Verano 2018

Alcance comunitario y participación de partes interesadas para desarrollar la misión y las metas del programa



FASE 2:

Otoño 2018-Primavera 2019

Desarrollo de un Plan y Programa Piloto con aportaciones de partes interesadas y del público

¿Qué hemos escuchado del Público?

En la FASE 1:

12

Organizaciones Comunitarias Ayudaron con el Alcance Comunitario

1300+

Encuestas Completadas

20

Eventos Atendidos

Temas de Sanidad y Seguridad

Basura/ Escombros

Calidad del Agua

Mantenimiento

Crimen

Rol del "Guardaparques"

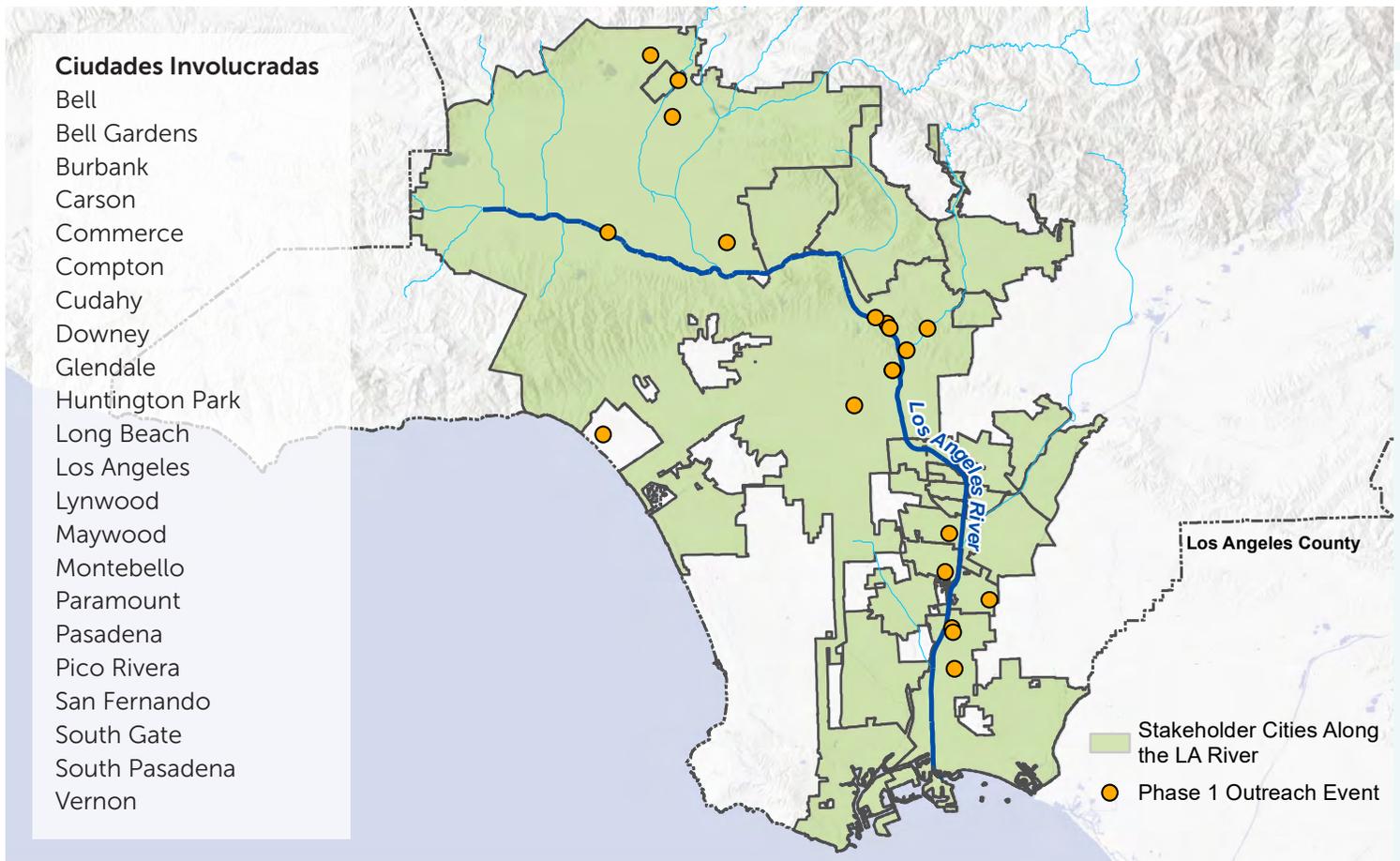
Cuidar Recursos Naturales

Mantenimiento y Operaciones

Seguridad mediante su Presencia

Educación y Programas Recreativos

Acceso y Conectividad del Río



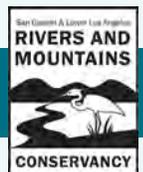
¡Aún no es demasiado tarde para contribuir su opinión!



Complete la encuesta de Alcance sobre los Guardaparques del Río Los Ángeles
www.surveymonkey.com/r/LARiverRangerOutreach

Su contribución ayudará a determinar los componentes y prioridades del programa. ¡Muchas Gracias!

Para comentarios y preguntas, por favor contacte a:
 Marybeth Vergara, RMC at mvergara@rmc.ca.gov - or - info@smmc.ca.gov





NOCHE DE ARTESANIAS

Friday December 14, 2018 7:00pm-10:00pm

13456 VAN NUYS BLVD PACOIMA CA

Come support local artists and locally made crafts at our 2nd annual Noche de artesanias (artisan night) at the Pacoima Arts Incubator. there will be art, food, music and raffles for all that come and support For every \$10 spent you will be given a raffle ticket and increase your chances in winning some awesome prizes.

For more information contact Cecilia Lopez

(818) 3701499

CeciliaLopez7295@gmail.com



Pacoima
Beautiful



DEPARTMENT OF CULTURAL AFFAIRS
City of Los Angeles



LA RIVER RANGER PLAN

Social Media Outreach

Overall Comments from the Public

- Safety, trash, lighting, and access to the LA River were the main problems expressed by people that have been at the LA River
- Community members that live near the LA River in Highland Park, Glassell Park and Cypress Park do not have information about access or have visited the River.

As part of our Outreach efforts we shared the link to the survey on 4 different platforms as follows:

Instagram: May 17, 2018



Twitter: May 16, 2018

Mujeres de la Tierra @MujeresdTierra · May 16

LA River Ranger Program/ El Programa de Guardaparques del Río Los Ángeles. Share your thoughts. ¡Necesitamos su colaboración!
surveymonkey.com/r/LARiverRange...
surveymonkey.com/r/EncuestaRioLA

Translate Tweet

Los Angeles RIVER RANGER PLAN

Envisioning a Program to Make the LA River Safer and More Inviting

Mujeres de la Tierra @MujeresdTierra · May 12

Facebook: May 16, 2018

Mujeres de la Tierra @MujeresdTierra

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Liked Following Share ...

Like Comment Share

Council for Watershed Health, Lily Mariela Ponce and 4 others

Write a comment...

Mujeres de la Tierra
Published by Later [?] · May 16 at 8:00pm ·

LA River Ranger Program/ El Programa de Guardaparques del Río Los Ángeles. Share your thoughts. ¡Necesitamos su colaboración!
www.surveymonkey.com/r/LARiverRangerOutreach
www.surveymonkey.com/r/EncuestaRioLA

Los Angeles RIVER RANGER PLAN

42 people reached Boost Post

Like Comment Share

Mujeres de la Tierra Website:





TreePeople ✓
@TreePeople_org

Following

A healthy river = a healthy urban forest!
The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer & more inviting and we want your input!

Share which priorities & needs you feel are most important in this easy survey.

bit.ly/2GflbWP



10:34 AM - 17 May 2018

4 Retweets 5 Likes





TreePeople 
@TreePeople_org

Following



A healthy river = a healthy urban forest!
The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer & more inviting and we want your input! Share which priorities & needs you feel are most important in this easy survey.

bit.ly/2GflbWP

4:30 PM - 14 May 2018

5 Retweets 16 Likes



TreePeople 
@TreePeople_org

Following



A healthy river = a healthy urban forest!
The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer & more inviting and we want your input! Share which priorities & needs you feel are most important in this easy survey.

bit.ly/2GflbWP

11:59 AM - 2 Jun 2018

3 Retweets 9 Likes





TreePeople is in [Los Angeles River](#).

Published by Dan Braun [?] · 4 mins ·



A healthier river will mean a healthier urban forest!

The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer & more inviting...

Last chance to add your input to the River Ranger Survey...



[SURVEYMONKEY.COM](#)

LA River Ranger Plan Outreach Survey

Web survey powered by [SurveyMonkey.com](#). Create your own online...



LA CONSERVATION CORPS

Transforming Youth. Enhancing Communities.

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May 2018 Newsletter



The Latest News From The Corps



Another Luncheon Completion for the History Books!

On Friday, April 27, we held another enjoyable Spring Luncheon to celebrate our Corpsmembers' outstanding achievements, this year's Russell Kantor Next Steps Fund Awardees, and Whole Foods Market for their commitment to sustainability, the Corps, and our young people.

This year, we were excited and honored to once again host Mayor Eric Garcetti as our

special guest speaker. Our two youth speakers, Je'Bre Byers and Irvin Centeno moved us with stories of survival, strength and perseverance, Los Angeles County Supervisor Hilda L. Solis delivered an inspirational keynote address, and Los Angeles City Attorney Mike Feuer guided us through the day with laughs and touching messages as our master of ceremonies.

Watch our luncheon [highlight reel](#) to hear some of the uplifting speeches, then head over to our [Facebook](#) page to see more more photos from the special day!

Photo credit: [Photography by Hamilton](#) || Video credit: Matthew Griffith



Thank You, Los Angeles Rams!

On Monday, April 23, we joined forces with the [Los Angeles Rams](#) for a tree planting activity in honor of Earth Day. Volunteers from the Rams worked alongside our Corpsmembers and staff to plant 25 crepe myrtle trees in the shadow of their future football stadium in the City of Inglewood. Thank you to the Rams staff for partnering with us for your monthly service project, and for your hard work and infectious enthusiasm. We are also thankful to the City of Inglewood for their help with traffic control and to Inglewood Mayor James Butts for participating in the tree planting festivities, too!

Visit our [Facebook](#) page to see more snapshots from this fun day in the sun!



We Want to Hear from You!



As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent. The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer and more inviting. [By sharing the priorities and needs of your community](#), you will be helping to shape the River Ranger Program. Thank

you!

Take The Survey

The LA Conservation Corps' primary mission is to provide at-risk young adults and school-aged youth with opportunities for success through job skills training, education and work experience with an emphasis on conservation and service projects that benefit the community. Tax ID # 95-4002138.

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LA Conservation Corps · PO Box 15868 · Los Angeles · California · 90015



LA RIVER RANGER PLAN

Outreach and Engagement Summary Template

Social Media Outreach

As part of our Outreach efforts we shared the link to the survey on 4 different platforms as follows:

Twitter: Jan 16, 2019





Mujeres de la Tierra

@MujeresdTierra



¿Cómo podría un programa de Guardaparques hacer al Río Los Angeles más seguro y atractivo? Comparte tu opinión aquí: [surveymonkey.com/r/EncuestaRioLA](https://www.surveymonkey.com/r/EncuestaRioLA)

Translate Tweet



Ideando un Programa para hacer al Río Los Angeles Más Seguro y Atractivo

¿Por qué desarrollar el plan de Guardaparques para el Río Los Angeles?

A medida que el Río Los Angeles se convierte en un recurso comunitario se vuelve más urgente y necesario contar con seguridad pública, educación y mejores recursos.

El Proyecto de Ley 1558 de la Asamblea del Estado: Programa de Guardaparques para el Río Los Angeles requiere desarrollar un programa que provéa una red de guardaparques para asistir al público a lo largo del Río Los Angeles y sus tributarios. El programa tiene como fin:

- Crear la identidad del Río Los Angeles
- Mejorar la seguridad pública del área
- Fomentar colaboración entre las agencias con jurisdicción sobre el río
- Proteger parques, espacios abiertos y
- Promover el igual acceso y la equidad entre las comunidades aledañas al río con respecto al desarrollo, distribución y ubicación de los mejoramientos a lo largo del río
- Monitorar las condiciones físicas, la salud del medio ambiente y la

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mujeresdelatierra ¿Cómo podría un programa de Guardaparques hacer al Río Los Angeles más seguro y atractivo? Comparte tu opinión. Link en Bio



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Published by Later [?] · January 17 at 12:05 PM · ⚙️

¡Necesitamos tu opinión! A medida que el Río de Los Ángeles se transforma en un recurso comunitario se vuelven más urgentes y necesarias la seguridad pública, la educación y el acceso a mejores instalaciones y recursos naturales y recreativos. El Plan de Guardaparques para el Río Los Angeles (AB 1558) se concibe como un nuevo programa para hacer que el río sea más seguro y atractivo. Al compartir las prioridades y necesidades de tu comunidad, estarás ayudando a dar forma al Programa de Guardaparques. ¡Gracias por tu opinión! www.surveymonkey.com/r/EncuestaRioLA



Envisioning a Program to Make the LA River Safer and More Inviting

Why is the LA River Ranger Plan being developed?

As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent.



Mujeres de la Tierra



Published by Later [?] · January 17 at 12:01 PM · ⚙️

We need your input! As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent. The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer and more inviting. By sharing the priorities and needs of your community, you will be helping to shape the River Ranger Program. Thank you for your feedback!
www.surveymonkey.com/r/LARiverRangerOutreach



**Envisioning a Program to Make the
LA River Safer and More Inviting**

Subject: Los Angeles River Ranger Plan

From: Paola Machan (no-reply@test.wixshoutout.com)

To: paola.machan@mujeresdelatierra.org;

Date: Wednesday, December 19, 2018 4:06 PM

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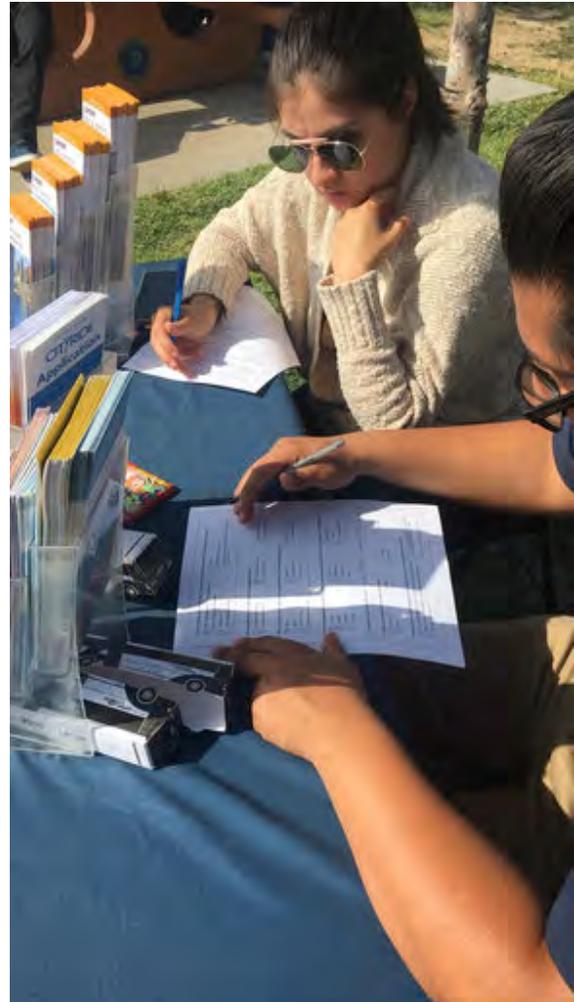
Los Angeles River Ranger Plan



Envisioning a Program to Make the LA River Safer and More Inviting

As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent.

The River Ranger Program (AB 1558) requires development of a program to provide a network of river rangers who assist the public at sites along the Los Angeles River and its tributaries.



SHARE YOUR THOUGHTS

Community and stakeholder input will guide the River Ranger Program vision & components, and ensure that the program reflects community needs.

Please give your input by completing the outreach survey!

English: surveyMonkey.com/r/LARiverRangerOutreach

Spanish: surveyMonkey.com/r/EncuestaRioLA

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You've received this email because you are a subscriber of [this site](#)

Subject: LET'S KEEP HEALING LA MADRE TIERRA

From: Mujeres de la Tierra (newsletter@mujeresdelatierra.org)

To: paola.machan@mujeresdelatierra.org;

Date: Wednesday, January 16, 2019 3:24 PM

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LET'S KEEP HEALING LA MADRE TIERRA



Dear Friend,

Mujeres de la Tierra wants to thank you for the AMAZING support throughout the years. It is because of partners, volunteers, and community champions like you that make our work possible. An enormous THANK YOU for your support. Together we can help heal and care for OUR MADRE TIERRA.

Querida amiga/o,

Mujeres de la Tierra quiere agradecerle por su MAGNIFICO apoyo durante estos últimos años. Es gracias a colaboradores, voluntarios y miembros de la comunidad como usted que hace posible nuestro trabajo. ¡Muchisimas gracias! Esperamos verle pronto en alguno de nuestros eventos. Juntas podemos seguir cuidando de nuestra MADRE TIERRA.



Start your year by volunteering. Join us for our annual Dr. Martin Luther King Jr. National Day of Service.

Comience su año como voluntario. Únase a nuestra limpieza anual en honor al Día Nacional de Dr. Martin Luther King Jr.

"Everybody can be great...because anybody can serve. You don't have to have a college degree to serve. You don't have to make your subject and verb agree to serve. You only need a heart full of grace. A soul generated by love"

– Martin Luther King, Jr.

WHEN: Saturday, January 19
8 am to 1 pm

WHERE: Kenneth Hahn State Recreation Area
4100 S. La Cienega Blvd.
Los Angeles, CA 90056



Register Free

We need your input!

¡Necesitamos tu opinión!

Envisioning a Program to Make the LA River Safer and More Inviting

Why is the LA River Ranger Plan being developed?

As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent.

Assembly Bill 1516 Los Angeles River River Ranger Program requires development of a program to provide a network of river rangers who assist the public at sites along the Los Angeles River and its tributaries. The program is envisioned to:

- 1. Establish a Los Angeles River identity
- 2. Improve public safety for visitors
- 3. Foster collaboration among those with jurisdiction over the river
- 4. Protect parks, open space, and other public space
- 5. Engage communities in the protection and preservation of the river and its resources
- 6. Promote diversity and inclusion
- 7. Promote equal access and equity among all communities along the river with regard to the development and placement of improvements along the river
- 8. Monitor the physical conditions, environmental health, and development of green space along the river
- 9. Coordinate the work of river rangers with programs and services

Who is leading the effort?

State Conservancies with LA River Jurisdiction:

- Santa Monica Mountains Conservancy (SMMC)
- San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (SMC)

And their respective Joint Powers Authorities (JPAs):

- Watershed Conservation Authority (WCA)
- Mountains Recreation and Conservation Authority (MRCA)

How will the Plan be developed?

Community and stakeholder input will inform the Program vision and components, and ensure that the program reflects community needs.

Ideando un Programa para hacer al Río Los Angeles Más Seguro y Atractivo

¿Por qué desarrollar el plan de Guardaparques para el Río Los Angeles?

A medida que el Río Los Angeles se convierte en un recurso comunitario se vuelve más urgente y necesario contar con seguridad pública, educación y mejores recursos.

El Proyecto de Ley 1516 de la Asamblea del Estado, Programa de Guardaparques para el Río Los Angeles requiere desarrollar un programa que provea una red de guardaparques para asistir al público a lo largo del Río Los Angeles y sus tributarios. El programa tiene como fin:

- 1. Crear la identidad del Río Los Angeles
- 2. Mejorar la seguridad pública del área
- 3. Fomentar colaboración entre las agencias con jurisdicción sobre el río
- 4. Proteger parques, espacios abiertos y otros espacios públicos
- 5. Involucrar a la comunidad en la protección y preservación del río y sus recursos
- 6. Promover diversidad e inclusión
- 7. Promover el igual acceso y la equidad entre las comunidades a lo largo del río con respecto al desarrollo, distribución y ubicación de los mejoramientos a lo largo del río
- 8. Monitorear las condiciones físicas, la salud del medio ambiente y la creación de áreas verdes a lo largo del río
- 9. Coordinar el trabajo de los guardaparques del río con programas y servicios

¿Quién lidera este esfuerzo?

Conservaciones Estatales con Jurisdicción en el Río Los Angeles:

- Santa Monica Mountains Conservancy (SMMC)
- San Gabriel and Lower Los Angeles Rivers and Mountains Conservancy (SMC)

Y sus respectivas Autoridades de Poderes Conjuntos (JPA):

- Watershed Conservation Authority (WCA)
- Mountains Recreation and Conservation Authority (MRCA)

¿Cómo se desarrollará el Plan?

La opinión de la comunidad y de partes interesadas informará la visión y componentes del Programa y asegurará que este refleje las necesidades de la comunidad.

A River Ranger program is being developed to make the LA River safer and more inviting. Click the button below to share your thoughts on how River Rangers could serve your community.

Estamos desarrollando un programa de Guardaparques para hacer que el Río Los Angeles sea más seguro y atractivo. Haz click en el boton y comparte tus ideas y opiniones sobre cómo podría este programa servir a su comunidad.

Share your thoughts

Comparte tus ideas

570 West Avenue 26, Los Angeles, CA 90065

Share Via:



www.mujeresdelatierra.org

From: Stephaney <spaz@pacoimabeautiful.org>
Sent: Tuesday, January 15, 2019 2:27 PM
To: Maria Guzman <mguzman@pacoimabeautiful.org>
Subject: LA River Ranger Plan

[View this email in your browser](#)



We need your input! As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent. The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer and more inviting. By sharing the priorities and needs of your community, you will be helping to shape the River Ranger Program. Thank you for your feedback!
www.surveymonkey.com/r/LARiverRangerOutreach



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Pacoima Beautiful
@PB_Community

How could a River Ranger program make the LA River safer and more inviting? Share your thoughts here:
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11:26 AM · 1/8/19 · [Twitter Web Client](#)



Pacoima Beautiful



Posted by Stephaney Paz

January 8 at 11:23 AM ·

We need your input! As the Los Angeles River is embraced as a community resource, the need for public safety, education, and resource improvements are becoming more urgent. The LA River Ranger Plan (AB 1558) is envisioned as a new program to make the LA River safer and more inviting. By sharing the priorities and needs of your community, you will be helping to shape the River Ranger Progra... [See More](#)

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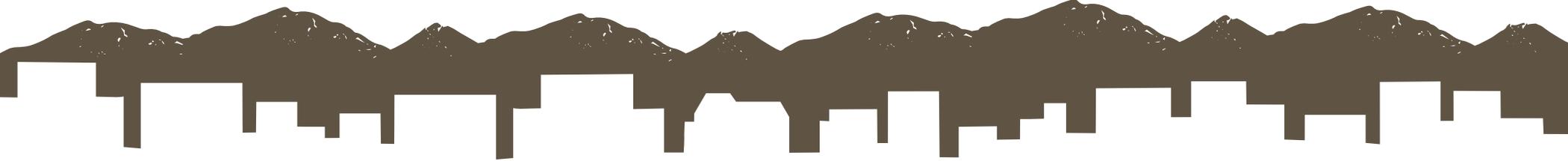
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APPENDIX C: GOVERNANCE MODELS EXPLORED



Los Angeles River Ranger Program Establishment Plan
 Governance Models Models Explored in Phase 2

	Governance Structure	Description	Possible Funding Mechanisms
Utilize Existing Entity	Utilize an Existing Entity- State	The California Legislature could pass legislation to place the River Rangers program under the purview of a State agency, such as the Department of Parks and Recreation (State Parks), SMMC, or RMC.	State Budget/General Funds, State Park and Water Bonds
	Utilize an Existing Entity- Regional Agencies (MRCA)	Existing joint powers agencies with a regional focus that include the Los Angeles River. MRCA is a JPA between SMMC, Conejo Recreation and Park District, and the Rancho Simi Recreation and Park District.	CFD, Prop 1, Enterprise fees, Grants
	Utilize an Existing Entity- Regional Agencies (WCA)	Existing joint powers agencies with a regional focus that include the Los Angeles River. WCA is a JPA between RMC and the LA County Flood Control District focusing on the San Gabriel and Lower LA Rivers watershed.	CFD, Enterprise fees, Grants, LACFD
	Utilize an Existing Entity- County	The Los Angeles County Flood Control District has jurisdiction over significant stretches of the Los Angeles River. The district invests in general maintenance of the river right-of-way and flood control facilities, landscaping, and irrigation and fencing repairs.	LACFCD, Measure A, CFD, EIFD, BID, State Budget
	Utilize and Existing Entity- Non-Profit Organization	Several river-focused non-profit organizations already exist.	Private Sector Investment, Grants
Establish New Entity	Establish a New Entity- Government Entity	This would involve establishing a new governing entity with a defined purpose and authority. This may include the transfer or delegation of existing responsibilities from agencies currently undertaking work along the river. A new government entity could take the form of a Recreation and Park District, Joint Powers Authority, Special District, or other form.	State Budget/General Funds, State Park and Water Bonds
	Establish a New Entity- Non-Profit Organization	A new non-profit organization could be established for the express purpose of establishing and running a River Ranger program.	Private Sector Investment, Grants
	Establish a New Entity- Public Development Corporation	Often utilized for economic development, a not-for-profit body can be created by a public agency to achieve public benefits.	Private Sector Investment
	Establish a New Entity- Public-Private Partnership (P3)	A contractual arrangement between one or more public and private sector entities. The skills and assets of each sector are shared in delivering a benefit to the general public.	Private Sector Investment, Grants
Other	Other	A series of bilateral partnerships and programs by individual jurisdictions.	Private Sector Investment, Grants

